

2025/26

# Business Plan & Budget



January to March 2026  
Quarter 3 Review

# Acknowledgement of Country

City of Adelaide tampinhi, ngadlu Kurna yartangka panpapanpalyarrinhi (inparrinhi). Kurna Miyurna yaitya mathanya Wama Tarntanyaku. Parnaku yailtya, parnaku tapa purruna, parnaku yarta, ngadlu tampinhi.

Yalaka Kurna miyurna ithu yailtya, tapa purruna, yarta, kawi, ngayirda kuma puru martinhi, puru warri-apinhi, puru tangka martulayinhi. Kumartarna yaitya miyurna iyangka yalaka ngadlu tampinhi.




The City of Adelaide acknowledges the Kurna People of the Adelaide Plains as the Traditional Custodians of the land on which we live, work and gather. We acknowledge and honour their spiritual and cultural stewardship of this country and recognise their deep and enduring relationship with its lands, waters, the sky, and all living things. We pay our respects to Kurna Elders past and present and recognise the important role of emerging leaders in sustaining and strengthening culture.

## Legend




Throughout this document, these icons represent:

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### Status

-  that the project timeline, delivery and budget are on track (based on latest adopted schedule and budget)
-  that the project has risks that are being managed and may exceed estimated time and adopted budget
-  that the project is no longer on track or within adopted budget / delivered outside of schedule and budget

### Budget

-  that there is no change from the most recent adopted budget to the proposed budget
-  that there is an increase from the most recent adopted budget to the proposed budget
-  that there is a decrease from the most recent adopted budget to the proposed budget

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# CEO Message

## Delivering the 2025/26 Business Plan and Budget

The 2025/26 Business Plan and Budget continues to support the delivery of the City of Adelaide Strategic Plan 2024-2028. This report highlights our progress for Quarter 3 against the objectives of the Business Plan and Budget and the corresponding aspirations of our Strategic Plan.

In Quarter 3, Council delivered its core business while progressing the Our Community, Our Environment, Our Economy, Our Places and Our Corporation pillars of the Strategic Plan 2024–2028. Key milestones included the residential and hotel tower at Market Square reaching its highest point, and the progress to construction of the Golden Wattle Park/ Mirnu Wirra (Park 21 West) community sports building.

Quarter 3 saw the 2025/26 Capital Program continue strong progress across both New and Upgrade and Renewals projects. Four New and Upgrade projects (including associated sub-projects) reached practical completion, notably the Bonython Park/Tulya Wardli Shared Path Lighting, a retaining wall and footpath upgrade, the Brown Hill Keswick Creek (financial contribution), City wide Christmas Decorations and a greening initiative.

During the quarter, 19 renewal projects reached practical completion, including Traffic Signal renewals at West Terrace/Sturt Street and Currie Street/Gray Street intersections, Traffic Signal controller and lantern renewal programs, the Adelaide Central Market Car Park Bondek renewal, Glen Osmond Road Lighting renewals (Northern section), Rymill Park Kiosk renewal (developer works with CoA contribution) and several road renewals.

At the end of Quarter 3 the Strategic Projects program was 62% committed or spent, with a focus on projects that support the delivery of the City of Adelaide Strategic Plan 2024-2028 and other endorsed strategies. Social Planning Homelessness and Adelaide Zero Project Resourcing, Clipper Ship and Australia Day Sponsorship projects achieved practical completion.

The ongoing financial planning and management over Quarter 3 has seen the delivery of an operating result generally in line with the budget. The forecast operating surplus of \$8.541m will ensure that we remain in a strong position to support our commitment in delivering on the 2025/26 Business Plan and Budget within the parameters adopted by Council, the Long-Term Financial Plan, and associated Asset Management Plans.

During Quarter 3, Council's efforts to strengthen risk resilience were recognised, with Exercise London's Burning, a multi-agency desktop exercise testing the response to severe damage or loss of the London Road Works Depot, selected as a finalist in the LGA Mutual Liability Scheme Awards. Adaptive Reuse City Housing Initiative Seismic Upgrades Implications Project was shortlisted for a 2026 Australian Urban Design Award in the Research and Advocacy category.

I encourage you to read and review this progress report to recognise Quarter 3 achievements towards the delivery of the City of Adelaide's 2025/26 Business Plan and Budget and the priorities of our Strategic Plan 2024-2028.



**Michael Sedgman**  
Chief Executive Officer

# Executive Summary

This report presents the performance and delivery status of Council's commitments against the 2025/26 Business Plan and Budget (BP&B) for the third quarter (January to March 2026). Included within this report is an overview of Portfolio and Project achievements, as well as the performance of Council subsidiaries.

The year-to-date operating position as at 31 March 2026 is an operating surplus of \$20.684m, which is \$11.299m higher than the approved budget of \$9.385m for the period.

The year end projected operating position is an operating surplus of \$8.541m which remains consistent with the Q2 budget. Total estimated operating revenue is forecast to be \$255.684m which is \$2.582m higher than the Q2 budget of \$253.282m. This is mainly due to external funding received through the Special Local Roads Program of \$1.000m for Jeffcott Street, additional commercial parking revenue of \$0.725m, expiations, late payments and recoveries income of \$0.300m, Adelaide Town Hall of \$0.333m, Strategic Projects of \$0.250m offset by other minor movements of (\$0.026m). Total estimated operating expenditure (including depreciation) is forecast to be \$247.323m, which is \$2.582m higher than the Q2 budget of \$244.741m. This is due to additional funding for Strategic Projects \$1.469m, and permanent increases to the budget of \$1.113m including an increase in FTE and casual labour \$0.381m, Commercial Parking external costs \$0.355m and Adelaide Town Hall external costs \$0.320m associated with an increase in revenue and other movements of \$0.057m.

## Operating Position (Financial Performance)

\$000's	YTD Actual	YTD Budget	Variance	Q2 Budget	Proposed Q3	Variance
<b>Total Revenue</b>	191,308	188,443	2,865	253,282	255,864	2,582
<b>Total Expenses</b>	170,624	179,058	8,434	244,741	247,323	(2,582)
<b>Operating Surplus / Deficit</b>	<b>20,684</b>	<b>9,385</b>	<b>11,299</b>	<b>8,541</b>	<b>8,541</b>	<b>-</b>

## Capital Program

The year-to-date Capital Expenditure as at 31 March 2026 is \$54.389m, which is \$3.196m higher than the approved budget of \$51.193m for the period. This is a result of the continued effort to deliver the annual capital program.

The Capital Program is proposed to decrease by \$8.389m from \$120.663m to \$112.274m as a result of the reduction to new and upgraded projects of (\$12.876m) through retiming of 13 projects, the addition of nine new projects of \$2.935m, release of (\$0.150m) in savings, new grant funded projects of \$0.683m, and accrued interest of \$0.019m from externally funded projects. The renewal program is proposed to increase by \$1.091m due to the addition of one new project, and a reallocation of Project Delivery Management costs of \$0.091m from new and upgraded projects.

Council's Capital Program Quarter 3 budget changes are set out in the table below:

\$000's	YTD Actual	YTD Budget	Variance	Q2 Budget	Proposed	Variance
New and Upgrades Projects	16,171	20,831	4,660	51,883	42,403	9,480
Renewal / Replacement of Assets	38,218	30,362	(7,856)	68,780	69,871	(1,091)
<b>Total Capital Program</b>	<b>54,389</b>	<b>51,193</b>	<b>(3,196)</b>	<b>120,663</b>	<b>112,274</b>	<b>8,389</b>

## Borrowings

Council's forecasted borrowings as of 30 June 2026 has decreased by \$4.849m from \$50.677m forecast in the Q2 budget to \$45.828m as set out in the table below:

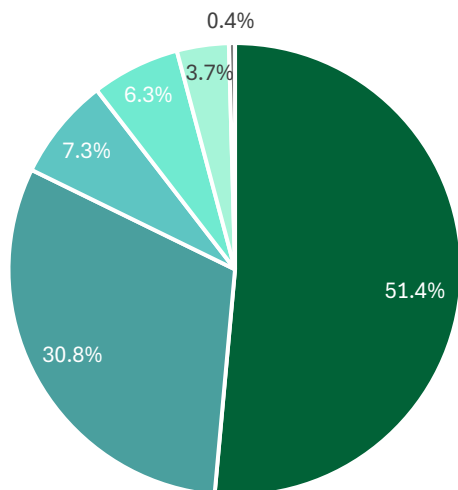
\$000's	Q2 Budget	Proposed Q3	Movement
Opening Borrowings (Financial Statements)	(23,820)	(23,820)	-
Adjusted Operating Surplus ^	8,064	7,063	1,001
Net outlays on Renewal of Assets	(9,343)	(9,433)	90
Net outlays on New and Upgraded Assets	(25,578)	(19,638)	(5,940)
<b>Forecast Borrowings as at 30 June 2026</b>	<b>(50,677)</b>	<b>(45,828)</b>	<b>(4,849)</b>

^ The Adjusted Operating Surplus incorporates grants received within the operating position which are one-off and capital in nature. The grants received are included within the Net Outlays on Renewal of Assets. Refer to the Uniform Presentation of Finances in the Appendix: Financial Statements.

# Business Plan and Budget Funding Overview

## Where our funds come from

	Budget (\$m)	
Rates	\$ 154.908	51.4%
Fees and charges (Statutory & User Charges)	\$ 92.755	30.8%
Borrowings	\$ 22.008	7.3%
Proceeds from the Sale of Assets	\$ 19.000	6.3%
External Funding	\$ 11.157	3.7%
Other	\$ 1.309	0.4%
<b>TOTAL</b>	<b>\$ 301.136</b>	

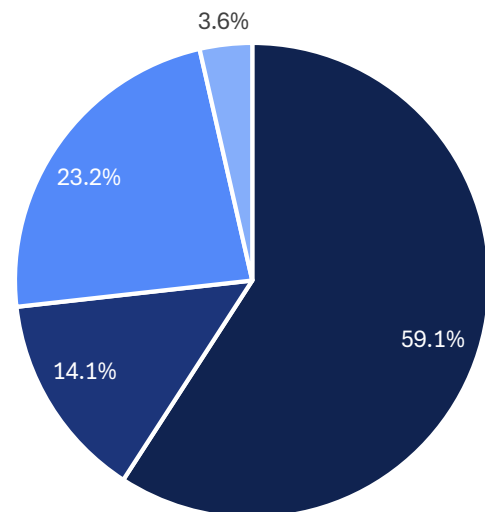


- Rates
- Fees and charges (Statutory & User Charges)
- Borrowings
- Proceeds from the Sale of Assets
- External Funding
- Other

## How our funds are spent

	Budget (\$m)	
Service Delivery	\$ 178.114	59.1%
New and Upgraded Assets	\$ 42.403	14.1%
Renewal/Replacement of Assets	\$ 69.871	23.2%
Strategic Projects	\$ 10.748	3.6%
<b>TOTAL</b>	<b>\$ 301.136</b>	

*Note: Some rounding occurs in this table and throughout the document*



- Service Delivery
- New and Upgraded Assets
- Renewal/Replacement of Assets
- Strategic Projects

# Spotlight on Strategic Plan Priorities and Projects

## Our Community

## Vibrant, connected and inclusive

### Strategic Plan Key Actions that are being prioritised this year:

#### **Support increased residential growth and housing affordability through partnerships and advocacy.**

An assessment of vacant and underutilised properties within the City of Adelaide (CoA) has commenced, and a preliminary draft report is under review.

Council resolved on 24 February 2026 that the Lord Mayor write to the Premier calling on the State Government to fund and deliver permanent supportive housing options and increase support for homelessness services.

CoA made a submission to the State Government via the Department of Human Services regarding their outline business case toward longer-term transitional housing options in the City of Adelaide.

In February 2026 a submission was made to the State Government's proposed amendments to the Planning and Design Code in support of raising the maximum and minimum building heights across the Southwark Grounds development.

The City East landowner consortium commenced a national call for Expressions of Interest from the development industry to deliver the project which closed on 12 February 2026. An evaluation of submissions has been undertaken with a preferred proponent identified. Next steps include detailed design and commencement of commercial negotiations.

#### **Celebrate and elevate our community culture and the profiles of multicultural communities and create welcoming programs and services.**

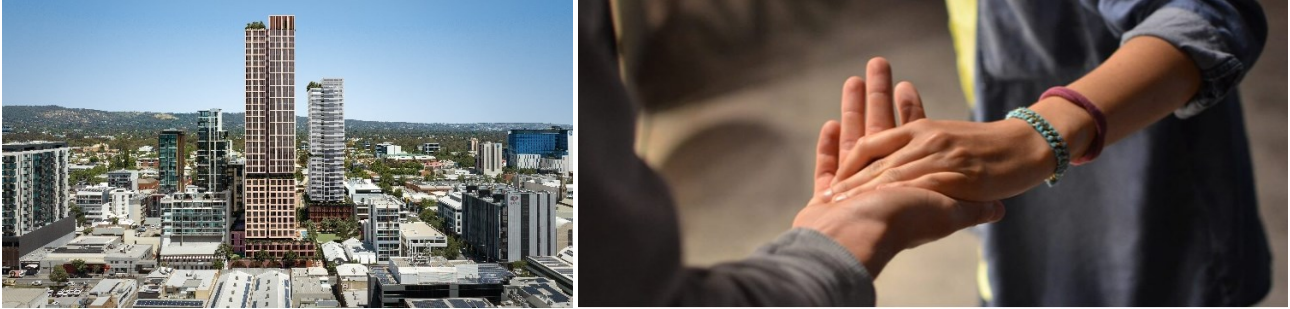
Lunar New Year event was facilitated including a workshop held by CoA for the community to better understand event food safety and single use plastic legislation. PolArt, Indian Mela, Tamil Festival, and Australia Day were facilitated and approved as multicultural community events, and a range of Placemaking initiatives focused on community were presented.

Community Impact Grants supported eight programs and events designed with a focus on celebrating cultural diversity, fostering intercultural understanding, supporting international student connections to sport and displaying a variety of cultures through performances and exhibitions.

Adelaide Town Hall hosted Colleen Strangways: Wathlu Anthunda (My World), the first major solo exhibition for this Adelaide-based Arabana, Mudbura, Gurindji and Warlpiri artist, presenting 32 portraits of Aboriginal and Torres Strait Islander people from 23 communities. A companion exhibition, UV Songlines: Illuminating Ancestral Roots was also presented in the ARTPOD.

One City, Many Cultures: A Harmony Week Celebration was hosted at the North Adelaide Community Centre and Library in partnership with Cosy Corner Student Centre, a free, family-friendly event for locals to meet international students.

## Quarter Spotlight: Housing



**Flinders Street Housing – Concept Planning project** (\$740k, Capital Project) has progressed from site acquisition in September 2023 to Council joining a landowner consortium in November 2025 to deliver the City East Housing Project. City East proposes to deliver at least 700 new residential apartments, including 200 affordable homes in the east of the city with Council contributing land in exchange for community and commercial assets. Following the close of the national Expressions of Interest in February 2026, a preferred proponent has been selected to develop detailed designs to inform contract negotiations.

**Implementation of the City of Adelaide Housing Strategy – Vacancy Assessment** (\$200k, Strategic Project) progressed in Q3, supporting the delivery of housing targets under the Strategic Plan by enabling increased housing supply through affordable housing and adaptive reuse opportunities. An assessment of vacant and underutilised properties is underway, with a preliminary draft report received.

Council is progressing work to activate long-term vacant sites, alongside its partnership with the Australian Alliance to End Homelessness under the **Social Planning Homelessness and Adelaide Zero Project– Partnership** (\$215k, Strategic Project), supporting the objective of reducing homelessness through coordinated, data-driven approaches. In Q3, the partnership agreement was renewed with an outcomes framework aligning KPIs to the Homelessness Strategy and Community Plan. Progress continued on the By-Name List database transition, covering system alignment, data validation and reporting enhancements, with delivery of a South Australian public dashboard targeted within six months.

# Our Environment

# Resilient, protected and sustainable

## Strategic Plan Key Actions that are being prioritised this year:

**Make public electric vehicle charging available for all users, including micro-mobility, catalysing the uptake of electric vehicles in Adelaide and improving Council and community performance on transport emissions.**

Eight EV charging bays were delivered as part of the redevelopment of the Adelaide Aquatic Centre in Q3. CoA is working with its selected provider to deliver additional public Electric Vehicle charging infrastructure through four tranches of work.

**Work with partners to create innovative ways to create or convert underutilised areas to green space.**

On 19 February 2026, CoA working with Prince Alfred College, relocated a mature *Dracaena draco* (Dragon Tree) from the school grounds to Victoria Park / Pakapakanthi (Park 16) following the loss of the historic Dragon Tree planted in the early 1900s. The outcome ensures the iconic tree species remains in Victoria Park / Pakapakanthi (Park 16).

## **Quarter Spotlight: Parks and Playing Fields**



**Aquatic Centre Community Playing Field – Denise Norton Park / Pardipardinyilla (Park 2)** (\$5,758k, Capital Project) project supports Council’s Strategic Plan by delivering a new community recreational space while returning the former Aquatic Centre site to Park Lands for broader community use. In Q3, the site was formally handed over to Council, with defect rectification works currently underway.

The **Master Plan for Helen Mayo Park (\$250k, Strategic Project)** project aims to restore the degraded landscape and return it to its Park Lands purpose, enhancing green space, tree canopy and biodiversity in line with the Our Environment pillar in the Strategic Plan 2024-2028 and Adelaide Park Lands Management Strategy.

Commencement of the masterplan process has been delayed while the State Government finalises the funding agreement.

The **Key Biodiversity Area Management Plans and Monitoring Plan for G. S. Kingston Park / Wirrarinthi** (\$75k, Strategic Project) are being finalised, with completion expected in Q4. eDNA survey data is currently under review alongside associated spatial data updates. Site markers with QR codes have been installed at Key Biodiversity Area 7 in G. S. Kingston Park / Wirrarinthi, with markers for remaining locations currently in production and scheduled for installation in Q4.

## Strategic Plan Key Actions that are being prioritised this year:

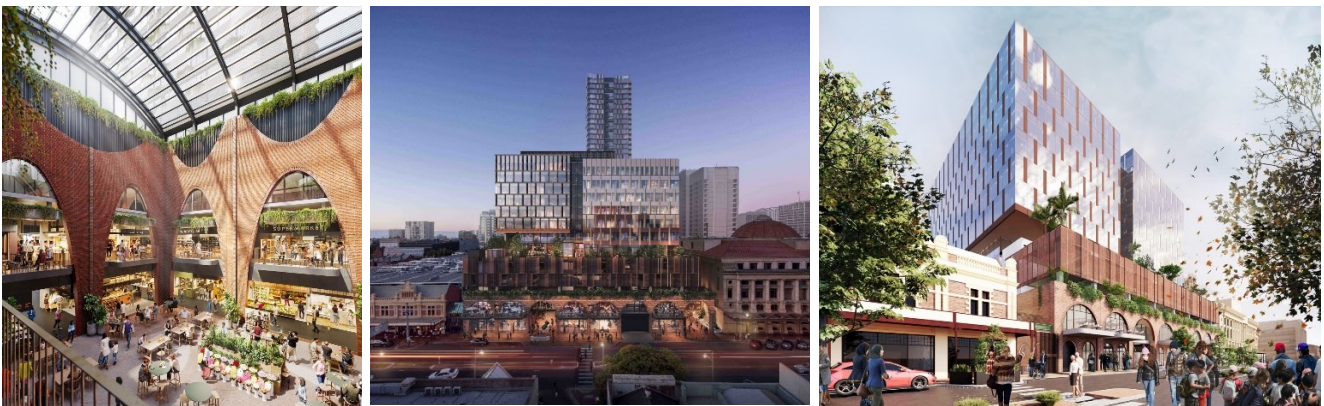
**Reinforce the position of Adelaide as the State’s central business district and amplify Adelaide’s reputation as a place to learn, work and start a business.**

During Q3, AEDA supported partner activity including Global Agent Famil Program by Study Adelaide, Destination Adelaide run by Business Events Adelaide and the SouthStart investor forum.

**Provide services and information that contribute towards a high productivity economy.**

Strategic funding project to MTP Connect, Renew Adelaide and ThinLab supported entrepreneurship development within the city.

## **Quarter Spotlight: Adelaide Central Market Expansion**



The **Central Market Arcade Redevelopment** (\$483k, Capital Project) aims to progress development activities in partnership with ICD Property to support delivery of the broader redevelopment. The **Central Market Arcade Redevelopment Major Project** (\$1,425k, Capital Project) aims to deliver a major mixed-use precinct while maintaining market operations and supporting future economic growth. In Q3, structural works for both towers reached full height, façade and fit-out works are progressing, and base building completion remains on track for Q2 FY26/27.

The **Market Expansion Capital Works – Ground Floor Project** (\$1,026k, Capital Project) aims to deliver essential operational infrastructure and customer-facing assets to ensure the expanded market functions effectively and meets tenant and visitor expectations. In Q3, a portion of the budget has been retimed due to value management and construction progress, with procurement expected this financial year, alongside the purchase of additional furniture, storage and amenities equipment.

The **Adelaide Central Market Expansion Operational Preparedness Project** (\$859k, Strategic Project) aims to support the successful opening of the expanded market by securing full tenancy and ensuring operational readiness for a significantly larger, customer-focused market. In Q3, the Place Activation Strategy was completed, and the Retail Design Manager and Tenancy Coordinator have commenced working actively with future tenants towards their fit outs. Leasing activities continue at pace and marketing for Stage 2 leasing is underway.

## Strategic Plan Key Actions that are being prioritised this year:

**Work with partners to increase active and diverse transport measures to ensure drivers, cyclists and pedestrians can safely and easily move within the city with a goal to minimise road incidents and decrease fatalities.**

The City of Adelaide continues to successfully deliver capital improvements to safe road and footpath infrastructure, South Terrace & Hutt Street Intersection Improvements, Street Tree Greening, progressing designs for imminent construction of wombat crossings on Melbourne Street and new Bicycle & Pedestrian Actuated Crossings on Hutt Street, Glen Osmond Road and Sir Donald Bradman Drive.

## **Encourage repurposing, adaptive reuse and improvement of buildings and facilities.**

Q3 saw two Adaptive Reuse City Housing Initiative (ARCHI) Incentives Scheme Funding Agreements to the value of \$26,374 approved. There are 12 funding agreements in the system to date, delivering 17 dwellings (29 beds), with a total of \$152,094 in ARCHI funding allocation. Q3 project highlights include shortlisting for a 2026 Australian Urban Design Award in the Research and Advocacy category, presentation at the Australasian Housing Researchers Conference in Brisbane in February 2026 and commencing the ARCHI Seismic Upgrades Implications Project.

## **Quarter Spotlight: Sports Buildings**



**Community Sports Building Redevelopment – Golden Wattle Park / Mirnu Wirra (Park 21 West)** (\$4,382k, Capital Project) aims to replace an ageing facility with a contemporary community sports building, supported by Council, lessee and State Government funding. In Q3, the project progressed to construction, with the contract awarded and works scheduled to commence in early April 2026. Pavilion 1 is expected to be completed by late 2026, with overall project completion anticipated by April 2027. **Community Sports Building Redevelopment – Mary Lee Park / Tulya Wardli (Park 27B)** (\$982k, Capital Project) will deliver a modern, fit-for-purpose community facility aligned with Council’s community infrastructure priorities. In Q3, Concept Design reached 100% completion, with minor items to be addressed during Detailed Design. A planning application has been lodged, and Detailed Design is now underway. **Community Sports Building Redevelopment (Concept Design)** (\$106k, Capital Project) is progressing standardised community sports building designs to deliver contemporary, fit-for-purpose facilities across the Park Lands. This approach improves consistency and efficiency while aligning with the Adelaide Park Lands Community Buildings Policy. In Q3, the draft Community Building Design Brief is under internal review, with an expression of Interest (EOI) to be released and a Design Advisory Panel assembled to assess submissions by 30 June.

## Strategic Plan Key Actions that are being prioritised this year:

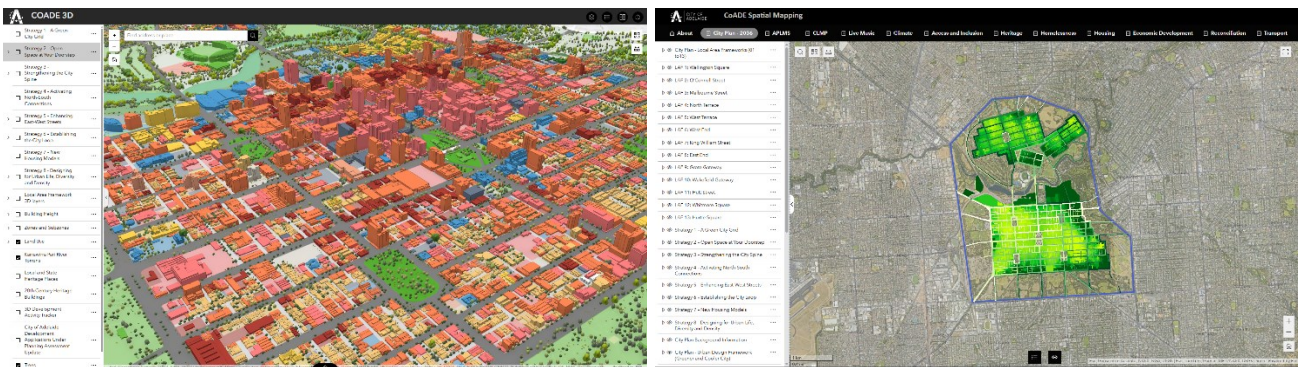
Create, maintain and integrate plans and policies that reflect and guide decision making and support our city and our community to thrive.

The process is currently being reviewed to ensure consistent and timely policy reviews across the organisation. Policies reviewed internally include community engagement and data management.

Attract and retain people with skills and behaviours which align with our organisational objectives and values.

The Leadership Capability Model was launched in Q3 and defines the key capabilities, behaviours and skills that are expected of leader at CoA and provides a common language on what good leadership looks like. The 2026 Graduate cohort commenced and CoA participated in the Study Adelaide Graduate Careers Expo and 'The Big Meet' Career Expo, as part of activity aimed at attracting future talent.

## Quarter Spotlight: Digital Tools



The **City of Adelaide Website Redevelopment** (\$ 100k, Strategic Project) aims to deliver a modern, accessible and user-centric digital experience that improves customer satisfaction, better communicates Council services, and positions Adelaide as a leading and liveable city. In Q3, the project has progressed to the build and content development phase. The **City Plan Digital Tool (City of Adelaide Digital Explore – CoADE)** project (\$101k, Strategic Project) aims to enhance organisation-wide decision-making, policy development and project design through improved spatial data capability, supporting multiple Strategic Plan targets. In Q3, City Plan content has been updated on the website and enabling work for the Spatial Roadmap is progressing toward Q4 completion.

# Our Programs and Projects

## Our Organisation

The City of Adelaide will deliver the 2025/26 Business Plan and Budget through our Organisational Structure, including our Portfolios, Offices and Subsidiaries.

### City Community

- Director City Community
- City Culture
- Customer and Marketing
- Regulatory Services

### City Infrastructure

- Director City Infrastructure
- Infrastructure
- Strategic Property and Commercial

### City Shaping

- Director City Shaping
- City Operations
- Park Lands, Policy and Sustainability
- Kadaltilla / Adelaide Park Lands Authority (Kadaltilla)

### Corporate Services

- Chief Operating Officer
- Finance and Procurement
- Governance & Strategy
- Information Management
- People

### Subsidiaries

- Adelaide Central Market Authority (ACMA)
- Adelaide Economic Development Agency (AEDA)

### Offices

- Office of the Chief Executive Officer
- Office of the Lord Mayor

# Operational Financial Summary

	Q2 Budget		Proposed Q3	
	\$'000	Income	Expenditure	Income
<b>City Community</b>				
Director City Community	-	(685)	-	(685)
City Culture	5,524	(19,378)	5,933	(19,737)
Customer and Marketing	1	(7,231)	1	(7,526)
Regulatory Services	18,670	(11,171)	18,927	(11,171)
Strategic Projects	47	(1,367)	47	(1,953)
<b>City Infrastructure</b>				
Director City Infrastructure	-	(709)	-	(709)
Infrastructure	200	(51,404)	1,931	(51,129)
Strategic Property and Commercial	61,244	(34,500)	61,970	(34,693)
Strategic Projects	424	(3,223)	424	(3,068)
<b>City Shaping</b>				
Director City Shaping	-	(715)	-	(715)
City Operations	2,935	(47,184)	2,935	(46,782)
Park Lands, Policy and Sustainability	46	(7,889)	46	(7,889)
Kadaltilla / Adelaide Park Lands Authority	323	(323)	323	(323)
Strategic Projects	721	(2,499)	721	(2,794)
<b>Corporate Services</b>				
Chief Operating Officer	-	(974)	-	(974)
Finance and Procurement	142	(4,841)	142	(4,848)
Governance and Strategy	-	(6,054)	-	(6,145)
Information Management	38	(15,849)	38	(15,849)
People	-	(5,082)	-	(5,085)
Corporate Activities*	152,744	1,022	152,014	143
Adelaide Central Market Authority	5,645	(6,282)	5,584	(6,221)
Adelaide Economic Development Agency	4,528	(13,137)	4,528	(13,146)
Strategic Projects	50	(2,175)	300	(2,933)
<b>Offices</b>				
Office of the CEO	-	(1,501)	-	(1,501)
Office of the Lord Mayor	-	(1,590)	-	(1,590)
<b>Total</b>	<b>253,282</b>	<b>(244,741)</b>	<b>255,864</b>	<b>(247,323)</b>
<b>Operating Surplus/(Deficit)</b>		<b>8,541</b>		<b>8,541</b>

\* Includes Rates Revenue, Corporation grants (e.g. Financial Assistance Grants), vacancy management target, and capital overhead

# City Community Portfolio

*The City Community Portfolio strives to deliver exceptional experiences for our community and customers, providing opportunities for creativity, recreation and wellbeing in a city that is safe, accessible and supportive of all our communities.*

Key Focus areas:

- Strategic communication that keeps our community informed
- Support safer public spaces and keep the city moving
- Community led services that increase wellbeing, social connection and active lifestyles
- City activation, events, initiatives, grants and sponsorship
- Provide brilliant customer service to all city users
- Facilitation of high-quality built form outcomes through the assessment phase.

## Planning and Budget Updates

### Operating Budget Changes

- Increase in Adelaide Town Hall income of \$0.333m, partly offset by an increase in associated expense (\$0.320m)
- Increase in expiation, late payments and recoveries income of \$0.300m
- Increase in event income \$0.076m
- Reduction in eScooter income (\$0.050m)
- Allocation of budget for three additional Customer Centre staff (\$0.295m) funded by increase in expiation income
- Allocation of budget (\$0.075m) for Winter Weekends delivered by City Culture, reallocated from the Adelaide Economic Development Agency
- Reallocation of City Activation budget from grant funding to supplies and services to reflect the nature of the spend

### Strategic Project Budget Changes

- Allocation of (\$0.556m) City Library – Rundle Place
- Increase of (\$0.030m) Future libraries Business Case

## Portfolio Quarterly Highlights

### City Culture

Facilitation of 50 major events in the City. Delivery of East End Unleashed. Delivery of City Activation Strategic Projects.

Procurement finalised for the construction contractor at Golden Wattle Park / Mirnu Wirra( Park 21W).

Draft Community Wellbeing Strategy developed and endorsed by Council for public consultation.

\$400K+ distributed through City Community Grant programs, including \$212K through Community Impact Channel, supporting 27 projects and events.

CoA facilitated an expanded Neighbour Day (Weekend) across 28–29 March for 650 residents (up from 500 in 2025) with 22 residents hosting 18 gatherings (up from 13 hosts/events in 2025) and nine local businesses supporting.

Council partnered with the Art Gallery of South Australia to present internationally acclaimed Danish artist Jeppe Hein's outdoor 'social sculptures' on North Terrace, highlighting the artist's exploration of urban architecture and social behaviour in public spaces.

## Customer and Marketing

Growth has continued in total number of followers (between 2% and 5%) and other engagement metrics across all social media channels with Instagram reaching a milestone of over 100,000 followers in Q3.

## Regulatory Services

2025 Council Assessment Panel (CAP) Annual Report submitted and endorsed.

# City Community Portfolio Budget

	\$'000	Q2 Budget			Proposed Q3				
		FTE	Inc.	Exp.	Total(N)	FTE	Inc.	Exp.	Total(N)
<b>Operating Budget</b>									
Revenue	-	24,242	-	24,242	-	24,908	-	24,908	
Employee Costs	196.9	-	(25,512)	(25,512)	199.9	-	(25,771)	(25,771)	
Materials	-	-	(11,794)	(11,794)	-	-	(13,025)	(13,025)	
Sponsorships	-	-	(909)	(909)	-	-	(659)	(659)	
Depreciation	-	-	(1,617)	(1,617)	-	-	(1,617)	(1,617)	
Finance Costs	-	-	-	-	-	-	-	-	
<b>TOTAL</b>	<b>196.9</b>	<b>24,242</b>	<b>(39,832)</b>	<b>(15,590)</b>	<b>199.9</b>	<b>24,908</b>	<b>(41,072)</b>	<b>(16,164)</b>	
<b>Program Budget</b>									
Office of the Director	3.0	-	(685)	(685)	3.0	-	(685)	(685)	
City Culture	68.8	5,524	(19,378)	(13,854)	69.6	5,933	(19,737)	(13,804)	
Customer and Marketing	40.1	1	(7,231)	(7,230)	43.1	1	(7,526)	(7,525)	
Regulatory Services	83.0	18,670	(11,171)	7,499	83.0	18,927	(11,171)	7,756	
Strategic Projects	2.0	47	(1,367)	(1,320)	1.2	47	(1,953)	(1,906)	
<b>TOTAL</b>	<b>196.9</b>	<b>24,242</b>	<b>(39,832)</b>	<b>(15,590)</b>	<b>199.8</b>	<b>24,908</b>	<b>(41,072)</b>	<b>(16,164)</b>	

	\$'000	Q2 Budget		Proposed Q3	
		Inc.	Exp.	Inc.	Exp.
<b>Capital Projects</b>					
New and Upgrade	4,220	(14,655)	983	(10,739)	
Renewal	-	(456)	-	(478)	
<b>TOTAL</b>	<b>3,918</b>	<b>(14,582)</b>	<b>983</b>	<b>(11,217)</b>	

# City Culture

	\$'000	FTE	Q2 Budget			FTE	Proposed Q3		
			Inc.	Exp.	Total(N)		Inc.	Exp.	Total(N)
<b>Operating Budget</b>									
Revenue	-	-	5,524	-	5,524	-	5,933	-	5,933
Employee Costs	68.8	-	-	(9,167)	(9,167)	69.6	-	(9,132)	(9,132)
Materials	-	-	-	(8,085)	(8,085)	-	-	(8,479)	(8,479)
Sponsorships	-	-	-	(509)	(509)	-	-	(509)	(509)
Depreciation	-	-	-	(1,617)	(1,617)	-	-	(1,617)	(1,617)
Finance Costs	-	-	-	-	-	-	-	-	-
<b>TOTAL</b>	<b>68.8</b>	<b>68.8</b>	<b>5,524</b>	<b>(19,378)</b>	<b>(13,854)</b>	<b>69.6</b>	<b>5,933</b>	<b>(19,737)</b>	<b>(13,804)</b>
<b>Activity View</b>									
Associate Director (office)	-	2.0	-	(381)	(381)	2.0	-	(381)	(381)
Adelaide Town Hall	-	5.0	3,482	(3,692)	(210)	5.0	3,814	(3,977)	(163)
City Experience	-	15.1	820	(4,381)	(3,561)	15.9	898	(4,456)	(3,558)
City Lifestyle	-	8.8	532	(3,005)	(2,473)	8.8	531	(3,005)	(2,474)
Creative City	-	12.4	155	(2,423)	(2,268)	12.4	155	(2,423)	(2,268)
Libraries	-	25.5	535	(5,496)	(4,961)	25.5	535	(5,495)	(4,960)
<b>TOTAL</b>	<b>68.8</b>	<b>68.8</b>	<b>5,524</b>	<b>(19,378)</b>	<b>(13,854)</b>	<b>69.6</b>	<b>5,933</b>	<b>(19,737)</b>	<b>(13,804)</b>

	\$'000	FTE	Q2 Budget				FTE	Proposed Q3			
			Inc.	Emp.	Ext.	Total(N)		Inc.	Emp.	Ext.	Total(N)
<b>Operating Activities</b>											
Aboriginal Protocol Grant	-	-	-	-	(41)	(41)	-	-	-	(41)	(41)
Adelaide's New Years Eve	-	-	65	-	(700)	(635)	-	65	-	(700)	(635)
ANZAC Day Service - March & Related Activities	-	-	-	-	(57)	(57)	-	-	-	(57)	(57)
Arts and Cultural Grants	0.2	-	-	(39)	-	(39)	0.2	-	(39)	-	(39)
Christmas Festival Action Plan	-	-	-	(109)	(424)	(533)	0.8	-	(109)	(424)	(533)
City Activation - West End Precinct	-	-	-	-	(53)	(53)	-	-	-	(53)	(53)
City Activation – East End Unleashed	-	-	41	-	(291)	(250)	-	41	-	(291)	(250)
City Activation - Gouger Street Precinct	-	-	-	-	(53)	(53)	-	-	-	(53)	(53)
City Activation - Hutt Street Precinct	-	-	-	-	(81)	(81)	-	-	-	(81)	(81)
City Activation - North Adelaide Precinct	-	-	-	-	(109)	(109)	-	-	-	(109)	(109)
City Activation - Precinct Support	1.0	-	-	(136)	-	(136)	1.0	-	(136)	-	(136)
Contestable Precinct Funding	-	-	-	-	-	-	-	-	-	-	-
Community Grants	1.0	-	-	(136)	(414)	(550)	1.0	-	(136)	(414)	(550)
DHS Community Neighborhood Development Funding - Minor Works	0.8	99	-	(97)	(2)	-	0.8	99	(97)	(2)	-
Homelessness Social and Affordable Housing	2.0	-	-	(275)	(35)	(310)	2.0	-	(275)	(35)	(310)
International Relations (Sister Cities)	-	-	-	-	(98)	(98)	-	-	-	(98)	(98)
Live Music Industry and Venues Support	-	-	-	-	(59)	(59)	-	-	-	(59)	(59)
UNESCO Adelaide City of Music Ltd Partnership	-	-	-	-	(54)	(54)	-	-	-	(54)	(54)
Winter Weekends	-	-	-	-	-	-	-	-	-	(75)	(75)
<b>TOTAL</b>	<b>5.0</b>	<b>5.0</b>	<b>205</b>	<b>(792)</b>	<b>(2,471)</b>	<b>(3,058)</b>	<b>5.8</b>	<b>205</b>	<b>(792)</b>	<b>(2,546)</b>	<b>(3,133)</b>

	\$'000	FTE	Q2 Budget			Total(N)	FTE	Proposed Q3			Total(N)
			Inc.	Emp.	Ext.			Inc.	Emp.	Ext.	
<b>Strategic Projects</b>											
Australia Day Sponsorship	-	-	-	-	(100)	(100)	-	-	-	(100)	(100)
Bilingual Community Liaison Officer	1.0	-	-	(93)	-	(93)	1.0	-	(93)	-	(93)
City Activation	-	-	-	-	(300)	(300)	-	-	-	(300)	(300)
City Library - Rundle Place	-	-	-	-	-	-	-	-	-	(556)	(556)
Community Sports Building Redevelopment (Park 21 West)	-	-	-	-	(450)	(450)	-	-	-	(450)	(450)
DHS Grant - Volunteers Connectors Program	-	25	-	(25)	-	-	-	25	(25)	-	-
Future Libraries Business Case	-	-	-	-	(75)	(75)	-	-	-	(105)	(105)
Library Community Cohesion Programs	-	9	-	-	(9)	-	-	9	-	(9)	-
Positive Ageing Program – Pilot	-	-	-	(50)	-	(50)	-	-	(50)	-	(50)
Social Work in Libraries	-	13	-	-	(13)	-	-	13	-	(13)	-
Vehicle Safety Barriers - Pilot	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL</b>		<b>1.0</b>	<b>47</b>	<b>(168)</b>	<b>(947)</b>	<b>(1,068)</b>	<b>1.0</b>	<b>47</b>	<b>(168)</b>	<b>(1,532)</b>	<b>(1,653)</b>

	\$'000	Q2 Budget		Proposed Q3	
		Inc.	Exp.	Inc.	Exp.
<b>Capital Projects</b>					
New and Upgrade		4,220	(14,655)	983	(10,739)
Renewal		-	(456)	-	(478)
<b>TOTAL</b>		<b>4,220</b>	<b>(15,111)</b>	<b>983</b>	<b>(11,217)</b>

# Customer and Marketing

	\$'000	FTE	Q2 Budget			FTE	Proposed Q3		
			Inc.	Exp.	Total(N)		Inc.	Exp.	Total(N)
<b>Operating Budget</b>									
Revenue	-		1	-	1	-	1	-	1
Employee Costs		40.1	-	(5,179)	(5,179)	43.1	-	(5,474)	(5,474)
Materials		-	-	(2,052)	(2,052)	-	-	(2,052)	(2,052)
Sponsorships		-	-	-	-	-	-	-	-
Depreciation		-	-	-	-	-	-	-	-
Finance Costs		-	-	-	-	-	-	-	-
<b>TOTAL</b>		<b>40.1</b>	<b>1</b>	<b>(7,231)</b>	<b>(7,230)</b>	<b>43.1</b>	<b>1</b>	<b>(7,526)</b>	<b>(7,525)</b>
<b>Activity View</b>									
Associate Director (office)		1.0	-	(225)	(225)	1.0	-	(225)	(225)
Customer Experience		28.1	1	(4,708)	(4,707)	31.1	1	(5,003)	(5,002)
Marketing & Communications		11.0	-	(2,298)	(2,298)	11.0	-	(2,298)	(2,298)
<b>TOTAL</b>		<b>40.1</b>	<b>1</b>	<b>(7,231)</b>	<b>(7,230)</b>	<b>43.1</b>	<b>1</b>	<b>(7,526)</b>	<b>(7,525)</b>

	\$'000	FTE	Q2 Budget			FTE	Proposed Q3			
			Inc.	Emp.	Ext.		Total(N)	Inc.	Emp.	Ext.
<b>Operating Activities</b>										
N/A	-		-	-	-	-	-	-	-	-
<b>TOTAL</b>	-		-	-	-	-	-	-	-	-

	\$'000	FTE	Q2 Budget			FTE	Proposed Q3				
			Inc.	Emp.	Ext.		Total(N)	Inc.	Emp.	Ext.	Total(N)
<b>Strategic Projects</b>											
City of Adelaide website redevelopment	-		-	-	(100)	(100)	-	-	-	(100)	(100)
<b>TOTAL</b>	-		-	-	(100)	(100)	-	-	-	(100)	(100)

	\$'000	FTE	Q2 Budget		FTE	Proposed Q3	
			Inc.	Exp.		Inc.	Exp.
<b>Capital Projects</b>							
New and Upgrade			-	-	-	-	-
Renewal			-	-	-	-	-
<b>TOTAL</b>			-	-	-	-	-

# Regulatory Services

	\$'000	FTE	Q2 Budget			Proposed Q3				
			Inc.	Exp.	Total(N)	FTE	Inc.	Exp.	Total(N)	
<b>Operating Budget</b>										
Revenue	-		18,670	-	18,670	-	18,927	-	18,927	
Employee Costs		83.0	-	(10,194)	(10,194)	83.0	-	(10,195)	(10,195)	
Materials		-	-	(977)	(977)	-	-	(976)	(976)	
Sponsorships		-	-	-	-	-	-	-	-	
Depreciation		-	-	-	-	-	-	-	-	
Finance Costs		-	-	-	-	-	-	-	-	
<b>TOTAL</b>		<b>83.0</b>	<b>18,670</b>	<b>(11,171)</b>	<b>7,499</b>	<b>83.0</b>	<b>18,927</b>	<b>(11,171)</b>	<b>7,756</b>	
<b>Activity View</b>										
Associate Director (office)		3.0	-	(490)	(490)	3.0	-	(491)	(491)	
City Development		24.9	3,852	(3,274)	578	24.9	3,810	(3,274)	536	
City Safety		13.0	538	(1,902)	(1,364)	13.0	538	(1,902)	(1,364)	
On-Street Parking Compliance		42.1	14,280	(5,505)	8,775	42.1	14,579	(5,504)	9,075	
<b>TOTAL</b>		<b>83.0</b>	<b>18,670</b>	<b>(11,171)</b>	<b>7,499</b>	<b>83.0</b>	<b>18,927</b>	<b>(11,171)</b>	<b>7,756</b>	

	\$'000	FTE	Q2 Budget			Proposed Q3					
			Inc.	Emp.	Ext.	Total(N)	FTE	Inc.	Emp.	Ext.	Total(N)
<b>Operating Activities</b>											
N/A		-	-	-	-	-	-	-	-	-	-
<b>TOTAL</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

	\$'000	FTE	Q2 Budget			Proposed Q3					
			Inc.	Emp.	Ext.	Total(N)	FTE	Inc.	Emp.	Ext.	Total(N)
<b>Strategic Projects</b>											
On-Street Parking Compliance											
Technology and Customer Analytics Reform		1.0	-	(152)	-	(152)	1	-	(152)	-	(152)
<b>TOTAL</b>		<b>1.0</b>	<b>-</b>	<b>(152)</b>	<b>-</b>	<b>(152)</b>	<b>1</b>	<b>-</b>	<b>(152)</b>	<b>-</b>	<b>(152)</b>

	\$'000	Q2 Budget		Proposed Q3	
		Inc.	Exp.	Inc.	Exp.
<b>Capital Projects</b>					
New and Upgrade		-	-	-	-
Renewal		-	-	-	-
<b>TOTAL</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

# City Infrastructure Portfolio

*The City Infrastructure Portfolio is responsible for Council's infrastructure assets, strives to make it easier to conduct business in our City and leads the Council's property portfolio and commercial businesses to generate income.*

Key Focus areas:

- Capital Works Program, including New and Significant Upgrades and Renewals
- Main street revitalisation and improvements
- Deliver initiatives as defined in the City of Adelaide Property Strategy
- Progress with approved property development projects including Market Square, 88 O'Connell, and the Former Bus Station site.

## Planning and Budget Updates

Operating Budget Changes:

Reallocation of external grant funding of \$0.731m from Corporate Activities

Recognition of \$1.000m external funding received from the Special Local Roads Program Funding for Jeffcott Street

Reallocation of depreciation from City Infrastructure to Corporate Services as follows:

- \$0.276m in relation to Park Lands and Open Space
- \$0.203m in relation to Buildings

Increase to Commercial Parking revenue \$0.725m offset by recognition of operating costs (\$0.396m).

Strategic Project Changes:

Savings identified in Transport Strategy \$0.021m, School Safety Review \$0.018m and Review of Property Management \$0.050m

Reallocation of Market Expansion Site Management \$0.080m to Adelaide Central Market Authority

New project to complete Traffic Monitoring on Lohrman Street and George Street (\$0.015m)

## Portfolio Quarterly Highlights

Infrastructure

Main Streets projects, Gouger Street and O'Connell Street issued to market for Stage 1 works, with preliminary construction works on each anticipated to commence Quarter 4 (unless redirection). Hutt Street issued to market for Detailed Design.

Construction work on our largest budget Renewals project - Glen Osmond / Hutt Road culvert has commenced and is on track for completion in Quarter 4 with savings.

Design has progressed on grant funded projects including x2 BPAC'S, Melbourne Street Wombat Crossings and Peacock Road cycleway, anticipating commencing construction in Quarter 4.

The Infrastructure renewals budget is 81% spent and committed.

Strategic Property and Commercial

Council received a progress update into the assessment and repurposing of a UPark car park and feasibility scenarios have commenced.

In conjunction with the Adelaide Central Market Authority, considerations into operational readiness for the opening of Central Market Arcade Redevelopment in late 2026 have progressed well during the quarter.



# Infrastructure

	\$'000	FTE	Q2 Budget			FTE	Proposed Q3		
			Inc.	Exp.	Total(N)		Inc.	Exp.	Total(N)
<b>Operating Budget</b>									
Revenue	-		200	-	200	-	1,931	-	1,931
Employee Costs	66.5		-	(3,713)	(3,713)	66.5	-	(3,713)	(3,713)
Materials	-		-	(5,331)	(5,331)	-	-	(5,332)	(5,332)
Sponsorships	-		-	(175)	(175)	-	-	(175)	(175)
Depreciation	-		-	(42,185)	(42,185)	-	-	(41,909)	(41,909)
Finance Costs	-		-	-	-	-	-	-	-
<b>TOTAL</b>		<b>66.5</b>	<b>200</b>	<b>(51,404)</b>	<b>(51,204)</b>	<b>66.5</b>	<b>1,931</b>	<b>(51,129)</b>	<b>(49,198)</b>
<b>Activity View</b>									
Associate Director (office)		1.9	-	(651)	(651)	1.9	-	(652)	(652)
Infrastructure Planning and Delivery		44.8	200	(50,216)	(50,016)	44.8	1,931	(49,940)	(48,009)
Technical Services		19.8	-	(537)	(537)	19.8	-	(537)	(537)
<b>TOTAL</b>		<b>66.5</b>	<b>200</b>	<b>(51,404)</b>	<b>(51,204)</b>	<b>66.5</b>	<b>1,931</b>	<b>(51,129)</b>	<b>(49,198)</b>

	\$'000	FTE	Q2 Budget			FTE	Proposed Q3			
			Inc.	Emp.	Ext.		Inc.	Emp.	Ext.	Total(N)
<b>Operating Activities</b>										
Free City Connector	-	-	-	(1,364)	(1,364)	-	-	-	(1,364)	(1,364)
<b>TOTAL</b>				<b>(1,364)</b>	<b>(1,364)</b>				<b>(1,364)</b>	<b>(1,364)</b>

	\$'000	FTE	Q2 Budget			FTE	Proposed Q3			
			Inc.	Emp.	Ext.		Inc.	Emp.	Ext.	Total(N)
<b>Strategic Projects</b>										
Asset Condition Audit	-	-	-	(1,000)	(1,000)	-	-	-	(1,000)	(1,000)
Gawler Place Ram Raid Bollard	-	10	-	(10)	-	-	10	-	(10)	-
Market Expansion Site Management	-	-	-	(80)	(80)	-	-	-	-	-
Resilient Flood Planning	1.0	100	(165)	(935)	(1,000)	1.0	100	-	(1,100)	(1,000)
School Safety Review	-	-	-	(11)	(11)	-	-	-	7	7
Traffic Monitoring on Lohrman Street and George Street	-	-	-	-	-	-	-	-	(15)	(15)
Transport Strategy	-	-	-	-	-	-	-	-	21	21
<b>TOTAL</b>		<b>1.0</b>	<b>110</b>	<b>(165)</b>	<b>(2,036)</b>	<b>1.0</b>	<b>110</b>	<b>-</b>	<b>(2,097)</b>	<b>(1,987)</b>

	\$'000	Q2 Budget		Proposed Q3	
		Inc.	Exp.	Inc.	Exp.
<b>Capital Projects</b>					
New and Upgrade	4,100	(19,765)	-	(16,699)	
Renewal	-	(57,912)	-	(58,433)	
<b>TOTAL</b>	<b>4,100</b>	<b>(77,677)</b>	<b>-</b>	<b>(75,132)</b>	

# Strategic Property and Commercial

	\$'000	FTE	Q2 Budget			FTE	Proposed Q3		
			Inc.	Exp.	Total(N)		Inc.	Exp.	Total(N)
<b>Operating Budget</b>									
Revenue	-		61,244	-	61,244	-	61,970	-	61,970
Employee Costs	46.7		-	(8,027)	(8,027)	46.7	-	(8,068)	(8,068)
Materials	-		-	(18,171)	(18,171)	-	-	(18,526)	(18,526)
Sponsorships	-		-	-	-	-	-	-	-
Depreciation	-		-	(8,302)	(8,302)	-	-	(8,099)	(8,099)
Finance Costs	-		-	-	-	-	-	-	-
<b>TOTAL</b>	<b>46.7</b>		<b>61,244</b>	<b>(34,500)</b>	<b>26,744</b>	<b>46.7</b>	<b>61,970</b>	<b>(34,693)</b>	<b>27,277</b>
<b>Activity View</b>									
Associate Director (office)		1.8	-	(444)	(444)	1.8	-	(444)	(444)
Commercial		4.0	-	(773)	(773)	4.0	-	(773)	(773)
Parking		17.8	47,821	(15,595)	32,226	17.8	48,547	(15,991)	32,556
North Adelaide Golf Course		13.1	5,455	(5,530)	(75)	13.1	5,455	(5,530)	(75)
Strategic Property Development		4.8	-	(966)	(966)	4.8	-	(966)	(966)
Strategic Property Management		5.2	7,968	(11,192)	(3,224)	5.2	7,968	(10,989)	(3,021)
<b>TOTAL</b>		<b>46.7</b>	<b>61,244</b>	<b>(34,500)</b>	<b>26,744</b>	<b>46.7</b>	<b>61,970</b>	<b>(34,693)</b>	<b>27,277</b>

	\$'000	FTE	Q2 Budget			FTE	Proposed Q3		
			Inc.	Emp.	Ext.		Inc.	Emp.	Ext.
<b>Operating Activities</b>									
N/A				-	-	-	-	-	-
<b>TOTAL</b>				-	-	-	-	-	-

	\$'000	FTE	Q2 Budget			FTE	Proposed Q3				
			Inc.	Emp.	Ext.		Inc.	Emp.	Ext.	Total(N)	
<b>Strategic Projects</b>											
88 O'Connell St Redevelopment	-		144	-	(194)	(50)	-	144	-	(194)	(50)
Commercial Parking Internal Audit – System Consolidation	-		-	-	(450)	(450)	-	-	-	(450)	(450)
Review of Property	-		-	-	(50)	(50)	-	-	-	-	-
Strategic Property	-		-	-	(200)	(200)	-	-	-	(200)	(200)
Parking Coordinator - On Street Paid Parking Controls	1.0		170	(121)	(7)	42	1.0	170	-	(128)	42
<b>TOTAL</b>		<b>1.0</b>	<b>314</b>	<b>(121)</b>	<b>(901)</b>	<b>(708)</b>	<b>1.0</b>	<b>314</b>	<b>-</b>	<b>(972)</b>	<b>(658)</b>

	\$'000	Q2 Budget		Proposed Q3	
		Inc.	Exp.	Inc.	Exp.
<b>Capital Projects</b>					
New and Upgrade		455	(4,658)	455	(4,729)
Renewal		-	-	-	-
<b>TOTAL</b>		<b>455</b>	<b>(4,658)</b>	<b>455</b>	<b>(4,729)</b>

# City Shaping Portfolio

*The City Shaping Portfolio leverages and celebrates our role as a Capital City Council and delivers the services that protect our heritage, Park Lands and urban environment and demonstrate our environmental leadership now and into the future.*

Key Focus areas:

- Adelaide Park Lands greening, management and improvements
- Implementing the City Plan
- Implementing the Integrated Climate Strategy
- Implementing the Reconciliation Action Plan
- Heritage promotion and protection
- Capital Works Program, including New and Significant Upgrades and Renewals
- Maintenance of public realm and city presentation
- Initiatives and projects included or associated with the Economic Development Strategy, Housing Strategy, and the Homelessness Strategy
- Continued delivery of the Adaptive Re-use City Housing Initiative (ARCHI)

## Planning and Budget Updates

### Operating Budget Changes:

Reallocation of depreciation from City Shaping to Corporate Services of \$0.402m.

### Strategic Project Changes:

New project for contaminated soil removal at John E Brown Park (\$0.135m)

Increase in funding for Tree Martins (\$0.150m), partially funded by reductions in City Plan Digital Tool \$0.034m, Key Biodiversity Area Management Plans \$0.010m, and Housing Strategy Implementation \$0.006m

Increase in funding for the World Heritage Bid for the Park Lands (\$0.080m), partially funded by savings within the Planning and Design Code Amendment Program Delivery \$0.020m

Due to the announcement of the MotoGP and its associated impacts on delivery, the Victoria Park / Pakapakanthi (Park 16) Master Plan priority projects (Wakefield Road pathway and soccer pitch) are currently on hold pending the release of further information regarding works by the State Government.

## Portfolio Quarterly Highlights

### City Operations

Progression of the Transport Service Standard has seen the delivery of Phases One and Two. This work included a comprehensive review of Failure, Causes and Remedies, interventions and response timeframes. Phase Three is currently underway. Work has also now commenced on the Buildings Service Standards.

Another successful de-silting campaign was completed in the Torrens during February, removing in excess of 100 tonnes of silt and debris.

Phase One of the citywide rollout of the new cleansing service model has continued in the south-west precinct, with implementation activities progressing as planned. Planning has also commenced for Phase Two rollout to support full citywide implementation over the next 12 months.

Work has continued on the development of Cleansing Service Standards in partnership with Bee Squared Pty Ltd, progressing the establishment of clear service expectations and performance measures. This work remains on track for completion in 2026.

Cross-team collaboration has continued between Horticulture, Park Lands & Sustainability, Spatial Systems and Web & User Experience teams to progress delivery of the public-facing Urban Forest webpage, with launch activities underway in Quarter 4.

## Park Lands Policy & Sustainability

The Historic Area Statements Update Code Amendment was approved by the Minister for Planning in February 2026 and delivers an improved policy suite for existing Historic Areas in the City of Adelaide. 20th Century Local Heritage Places Code Amendment - Proposal to Initiate was approved by Council in February 2026 and has been submitted to the Minister for Planning for approval to commence the Code Amendment.

Council updated its Acknowledgement and Welcome to Kurna Yarta Protocol following advice from the Reconciliation Committee in February 2026. Plans for implementation of the new Protocol are in development with a 'go-live' date of 1 May 2026.

A comprehensive on-ground response to manage the roosting colony of Tree Martins in Rundle Mall is in place. The Tree Martin management program includes monitoring, stakeholder collaboration, and mitigation measures to ensure bird welfare while maintaining a positive experience for businesses, traders, and visitors.

## Kadaltilla/Adelaide Park Lands Authority

CoA continued its work with First Nations communities toward a World Heritage Bid Tentative List submission. A workshop was held with seven First Nation communities in February 2026 to progress procurement for an Aboriginal Narrative and Truth-telling Framework as part of the bid.

Kadaltilla received the Adelaide Park Lands Rest Stop Design Guidelines in February 2026, and a review of existing rest stops along the Adelaide Park Lands Trail was completed in Q3. A rest stop in Carriageway Park / Tuthangga (Park 17) was selected for a retrofit in accordance with the guidelines for concept design scheduled to begin in Q4, and delivery planned between Q4 and Q1 2026/27.

Council approved a draft Community Land Management Plan for the Adelaide Oval Precinct for public consultation purposes. Subject to consultation with the Minister for Planning, community consultation is scheduled to proceed in Q4.

## City Shaping Portfolio Budget

	\$'000	FTE	Q2 Budget			FTE	Proposed Q3		
			Inc.	Exp.	Total(N)		Inc.	Exp.	Total(N)
<b>Operating Budget</b>									
Revenue	-		4,025	-	4,025	-	4,025	-	4,025
Employee Costs		274.2	-	(32,825)	(32,825)	274.2	-	(32,825)	(32,825)
Materials		-	-	(21,755)	(21,755)	-	-	(22,050)	(22,050)
Sponsorships		-	-	(1,902)	(1,902)	-	-	(1,902)	(1,902)
Depreciation		-	-	(2,128)	(2,128)	-	-	(1,726)	(1,726)
Finance Costs		-	-	-	-	-	-	-	-
<b>TOTAL</b>		<b>274.2</b>	<b>4,025</b>	<b>(58,610)</b>	<b>(54,585)</b>	<b>274.2</b>	<b>4,025</b>	<b>(58,503)</b>	<b>(54,478)</b>
<b>Program Budget</b>									
Office of the Director		3.0	-	(715)	(715)	3.0	-	(715)	(715)
Park Lands, Policy & Sustainability		36.6	46	(7,889)	(7,843)	36.6	46	(7,889)	(7,843)
City Operations		230.3	2,935	(47,184)	(44,249)	230.3	2,935	(46,782)	(43,847)
Kadaltilla / Park Lands Authority		1.3	323	(323)	-	1.3	323	(323)	-
Strategic Projects		3.0	721	(2,499)	(1,778)	3.0	721	(2,794)	(2,073)
<b>TOTAL</b>		<b>274.2</b>	<b>4,025</b>	<b>(58,610)</b>	<b>(54,585)</b>	<b>274.2</b>	<b>4,025</b>	<b>(58,503)</b>	<b>(54,478)</b>

	\$'000	Q2 Budget		Proposed Q3	
		Inc.	Exp.	Inc.	Exp.
<b>Capital Projects</b>					
New and Upgrade		-	(768)	-	(1,063)
Renewal		-	(1,988)	-	(1,988)
<b>TOTAL</b>		<b>-</b>	<b>(2,756)</b>	<b>-</b>	<b>(3,051)</b>

# City Operations

	\$'000	FTE	Inc.	Exp.	Total(N)	FTE	Inc.	Exp.	Total(N)
<b>Operating Budget</b>									
Revenue	-		2,935	-	2,935	-	2,935	-	2,935
Employee Costs	230.3		-	(26,000)	(26,000)	230.3	-	(26,000)	(26,000)
Materials	-		-	(19,056)	(19,056)	-	-	(19,056)	(19,056)
Sponsorships	-		-	-	-	-	-	-	-
Depreciation	-		-	(2,128)	(2,128)	-	-	(1,726)	(1,726)
Finance Costs	-		-	-	-	-	-	-	-
<b>TOTAL</b>	<b>230.3</b>		<b>2,935</b>	<b>(47,184)</b>	<b>(44,249)</b>	<b>230.3</b>	<b>2,935</b>	<b>(46,782)</b>	<b>(43,847)</b>
<b>Activity View</b>									
Associate Director (office)		2.0	-	(403)	(403)	2.0	-	(403)	(403)
Manager, City Maintenance		1.0	-	(202)	(202)	1.0	-	(202)	(202)
Manager, City Presentation		1.0	-	(213)	(213)	1.0	-	(213)	(213)
Cleansing		47.0	10	(7,434)	(7,424)	47.0	10	(7,434)	(7,424)
Facilities		5.0	-	(3,408)	(3,408)	5.0	-	(3,408)	(3,408)
Horticulture		87.1	2,596	(16,432)	(13,836)	87.1	2,596	(16,432)	(13,836)
Infrastructure Maintenance		33.0	-	(6,164)	(6,164)	33.0	-	(6,164)	(6,164)
Operations Support		24.0	18	(2,929)	(2,911)	24.0	18	(2,527)	(2,509)
Trades		14.8	261	(5,722)	(5,461)	14.8	261	(5,722)	(5,461)
Waste		4.0	50	(3,599)	(3,549)	4.0	50	(3,599)	(3,549)
Workshops		11.4	-	(678)	(678)	11.4	-	(678)	(678)
<b>TOTAL</b>	<b>230.3</b>		<b>2,935</b>	<b>(47,184)</b>	<b>(44,249)</b>	<b>230.3</b>	<b>2,935</b>	<b>(46,782)</b>	<b>(43,847)</b>

	\$'000	FTE	Q2 Budget			Proposed Q3					
			Inc.	Emp.	Ext.	Total(N)	FTE	Inc.	Emp.	Ext.	Total(N)
<b>Operating Activities</b>											
Safer City Program	-	-	-	(95)	-	(95)	-	-	(95)	-	(95)
<b>TOTAL</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(95)</b>	<b>-</b>	<b>(95)</b>	<b>-</b>	<b>-</b>	<b>(95)</b>	<b>-</b>	<b>(95)</b>

	\$'000	FTE	Q2 Budget			Proposed Q3					
			Inc.	Emp.	Ext.	Total(N)	FTE	Inc.	Emp.	Ext.	Total(N)
<b>Strategic Projects</b>											
John E Brown Park Site Remediation	-	-	-	-	-	-	-	-	-	(135)	(135)
<b>TOTAL</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(135)</b>	<b>(135)</b>

	\$'000	Q2 Budget		Proposed Q3	
		Inc.	Exp.	Inc.	Exp.
<b>Capital Projects</b>					
New and Upgrade	-	-	(194)	-	(474)
Renewal	-	-	(1,988)	-	(1,988)
<b>TOTAL</b>	<b>-</b>	<b>-</b>	<b>(2,182)</b>	<b>-</b>	<b>(2,462)</b>

## Park Lands, Policy & Sustainability

	\$'000	FTE	Q2 Budget			Proposed Q3			
			Inc.	Exp.	Total(N)	FTE	Inc.	Exp.	Total(N)
<b>Operating Budget</b>									
Revenue		-	46	-	46	-	46	-	46
Employee Costs		36.6	-	(5,549)	(5,549)	36.6	-	(5,549)	(5,549)
Materials		-	-	(903)	(903)	-	-	(903)	(903)
Sponsorships		-	-	(1,437)	(1,437)	-	-	(1,437)	(1,437)
Depreciation		-	-	-	-	-	-	-	-
Finance Costs		-	-	-	-	-	-	-	-
<b>TOTAL</b>		<b>36.6</b>	<b>46</b>	<b>(7,889)</b>	<b>(7,843)</b>	<b>36.6</b>	<b>46</b>	<b>(7,889)</b>	<b>(7,843)</b>
<b>Activity View</b>									
Associate Director (office)		3.0	-	(502)	(502)	3.0	-	(502)	(502)
City Planning and Heritage		15.2	46	(3,917)	(3,871)	15.2	46	(3,795)	(3,749)
Low Carbon & Circular Economy		7.8	-	(1,745)	(1,745)	7.8	-	(1,745)	(1,745)
Park Lands & Sustainability		7.6	-	(1,279)	(1,279)	7.6	-	(1,279)	(1,279)
Reconciliation		3.0	-	(446)	(446)	3.0	-	(568)	(568)
<b>TOTAL</b>		<b>36.6</b>	<b>46</b>	<b>(7,889)</b>	<b>(7,843)</b>	<b>36.6</b>	<b>46</b>	<b>(7,889)</b>	<b>(7,843)</b>

	\$'000	FTE	Q2 Budget				Proposed Q3				
			Inc.	Emp.	Ext.	Total(N)	FTE	Inc.	Emp.	Ext.	Total(N)
<b>Operating Activities</b>											
Annual Delivery of Kurna Initiatives		-	-	-	(27)	(27)	-	-	-	(27)	(27)
City of Adelaide Prize		-	-	-	-	-	-	-	-	-	-
Heritage Incentive Scheme		-	-	-	(1,163)	(1,163)	-	-	-	(1,162)	(1,162)
Heritage Promotion Program		1.1	-	(132)	(55)	(187)	1.1	-	(132)	(56)	(188)
History Festival		-	-	-	(33)	(33)	-	-	-	(33)	(33)
Homelessness - Social and Affordable Housing		1.0	-	(165)	-	(165)	1.0	-	(165)	-	(165)
Homeless and Vulnerable People Project		-	46	-	(46)	-	-	46	-	(46)	-
Integrated Climate Strategy - SIS		-	-	-	(233)	(233)	-	-	-	(233)	(233)
Integrated Climate Strategy - Carbon Neutral		2.8	-	(380)	(104)	(484)	2.8	-	(380)	(105)	(485)
Integrated Climate Strategy - Sustainability		-	-	-	(124)	(124)	-	-	-	(124)	(124)
NAIDOC Week Celebrations		-	-	-	(54)	(54)	-	-	-	(54)	(54)
Noise Management Program Incentive Scheme		-	-	-	(48)	(48)	-	-	-	(48)	(48)
Safer City Program		1.4	-	(222)	(32)	(254)	1.6	-	(253)	(32)	(285)
<b>TOTAL</b>		<b>6.2</b>	<b>46</b>	<b>(899)</b>	<b>(1,919)</b>	<b>(2,772)</b>	<b>6.4</b>	<b>46</b>	<b>(930)</b>	<b>(1,920)</b>	<b>(2,804)</b>

	\$'000	FTE	Q2 Budget			Total(N)	FTE	Proposed Q3			Total(N)
			Inc.	Emp.	Ext.			Inc.	Emp.	Ext.	
<b>Strategic Projects</b>											
Adaptive Reuse City Housing Initiative		2.0	303	(234)	(372)	(303)	2.0	303	(234)	(372)	(303)
Annual Cultural Burn in the Park Lands		-	-	-	(25)	(25)	-	-	-	(25)	(25)
City Plan Digital Tool		-	-	-	(101)	(101)	-	-	-	(67)	(67)
COP 31		-	-	(53)	(70)	(123)	-	-	(53)	(70)	(123)
Planning and Design Code Amendment Program Delivery		-	-	-	(100)	(100)	-	-	-	(80)	(80)
Disability Access and Inclusion Plan 2024-2028 Implementation		-	-	-	(130)	(130)	-	-	-	(130)	(130)
Housing Strategy Implementation		-	-	-	(200)	(200)	-	-	-	(194)	(194)
Key Biodiversity Area Management Plans		-	-	-	(75)	(75)	-	-	-	(65)	(65)
Master Plan for Helen Mayo Park		-	250	-	(250)	-	-	250	-	(250)	-
National Heritage Management Plan First Nations Heritage		-	168	-	(207)	(39)	-	168	-	(207)	(39)
National Heritage Management Plan Implementation		-	-	-	(139)	(139)	-	-	-	(139)	(139)
Social Planning Homelessness and Adelaide Zero Project Resourcing		-	-	-	(215)	(215)	-	-	-	(215)	(215)
Tree Martin Management - 2026 Migratory Season		-	-	-	(150)	(150)	-	-	-	(300)	(300)
World Heritage Bid for the Park Lands		1.0	-	(136)	(42)	(178)	1.0	-	(136)	(122)	(258)
<b>TOTAL</b>		<b>3.0</b>	<b>721</b>	<b>(423)</b>	<b>(2,076)</b>	<b>(1,778)</b>	<b>3</b>	<b>721</b>	<b>(423)</b>	<b>(2,236)</b>	<b>(1,938)</b>

	\$'000	Q2 Budget		Proposed Q3	
		Inc.	Exp.	Inc.	Exp.
<b>Capital Projects</b>					
New and Upgrade		-	(574)	-	(589)
Renewal		-	-	-	-
<b>TOTAL</b>		<b>-</b>	<b>(574)</b>	<b>-</b>	<b>(589)</b>

# Kadaltilla / Adelaide Park Lands Authority

	\$'000	FTE	Q2 Budget			Proposed Q3				
			Inc.	Exp.	Total(N)	FTE	Inc.	Exp.	Total(N)	
<b>Operating Budget</b>										
Revenue		-	323	-	323	-	323	-	323	
Employee Costs		1.3	-	(180)	(180)	1.3	-	(180)	(180)	
Materials		-	-	(143)	(143)	-	-	(143)	(143)	
Sponsorships		-	-	-	-	-	-	-	-	
Depreciation		-	-	-	-	-	-	-	-	
Finance Costs		-	-	-	-	-	-	-	-	
<b>TOTAL</b>		<b>1.3</b>	<b>323</b>	<b>(323)</b>	<b>-</b>	<b>1.3</b>	<b>323</b>	<b>(323)</b>	<b>-</b>	
<b>Activity View</b>										
Kadaltilla		1.3	323	(323)	-	1.3	323	(323)	-	
<b>TOTAL</b>		<b>1.3</b>	<b>323</b>	<b>(323)</b>	<b>-</b>	<b>1.3</b>	<b>323</b>	<b>(323)</b>	<b>-</b>	

	\$'000	FTE	Inc.	Q2 Budget			Proposed Q3			
				Emp.	Ext.	Total(N)	FTE	Inc.	Emp.	Ext.
<b>Operating Activities</b>										
N/A		-	-	-	-	-	-	-	-	-
<b>TOTAL</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

	\$'000	FTE	Inc.	Q2 Budget			Proposed Q3			
				Emp.	Ext.	Total(N)	FTE	Inc.	Emp.	Ext.
<b>Strategic Projects</b>										
N/A		-	-	-	-	-	-	-	-	-
<b>TOTAL</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

	\$'000	Q2 Budget		Proposed Q3	
		Inc.	Exp.	Inc.	Exp.
<b>Capital Projects</b>					
New and Upgrade		-	-	-	-
Renewal		-	-	-	-
<b>TOTAL</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

# Corporate Services Portfolio

*The Corporate Services Portfolio provides effective and efficient services and insights to strengthen and grow our organisational capability, and support a culture of accountability, transparency, and innovation.*

Key Focus areas:

- Update of the Long-Term Financial Plan
- Continuous improvement of community engagement
- Cybersecurity uplift
- Workforce planning
- Transition to One Market (Adelaide Central Market)
- Support visitor economy, jobs and investment in the city

## Planning and Budget Updates

### Operating Budget Changes:

Additional fines and interest from overdue rates \$0.172m.

Increase to discretionary rebates and exemptions of (\$0.172m) related to the Aquatic Centre.

Reduction in merchandise sales (\$0.061m) and associated cost of goods sold \$0.061m within Adelaide Central Market Authority.

Reallocation of \$0.064m from materials, contracts and other expenditure to employee costs (\$0.064m) to fund the new Economic and Data Analyst role within the Adelaide Economic Development Agency (AEDA).

Reallocation of \$0.017m from computer hardware maintenance to employee costs (\$0.017m) to fund Mercer reclassification within Information Management.

Additional (\$0.011m) allocated across People, Governance and Strategy and Finance and Procurement following restructure implemented in 2024/25.

Additional security costs arising from new contract (\$0.085m).

Superannuation on board and Audit and Risk Committee sitting fees following legislative changes (\$0.012m).

Reallocation of depreciation savings from City Infrastructure and City Shaping to Corporate Activities (\$0.881m) to cover forecasted increases to buildings depreciation.

### Strategic Project Changes:

Rundle Mall 50<sup>th</sup> Anniversary Celebration (\$0.250m) which is funded by at \$0.250m grant.

Release of \$0.075m funding from Partnering Pure Winter Focus within AEDA to cover Winter Weekends delivered by City Community.

Increase in funding for the 2026 Election project (\$0.477m).

Transfer of ACMA Market Expansion Site Management \$0.080m from City Infrastructure.

Project added for Workforce Management Upgrade – Embedment Services (0.026m).

## Portfolio Quarterly Highlights

### Finance & Procurement

The Program successfully achieved 100% PCI DSS compliance during the quarter, following completion of all required remediation activities and validation testing. This milestone strengthens Council's payment security posture, reduces organisational risk exposure, and ensures full adherence to industry-standard controls for handling cardholder data. Certification was confirmed in March 2026, marking a significant uplift in our cyber and financial compliance environment.

## Governance & Strategy

The 2026 Election Project continues to meet milestones, noting that these are tight. A project manager is now in place and the Elections Working Group is meeting weekly, with additional working groups focussing on marketing and communications and data also meeting on a minimum weekly basis. Data has been or is in the process of being sourced from ASIC, ABRS, CBS and DHUD. As the data comes in further testing and analysis will occur. We continue to work closely with ECSA on the management of the voters roll and access to the House of Assembly roll. An industry sector briefing is planned for May which will launch our engagement campaign.

Extensive consultation has occurred with Council Members as part of the development of the Draft Business Plan and Budget 2026/27 throughout Q3, with the aim of going out for public consultation in Q4.

## Information Management

Upgrade to the audio and video equipment in the Council Chamber has been delivered, with the Colonel Light Room to be completed in April.

Friendly phishing cyber awareness training program has been implemented and have seen a significant improvement during the quarter.

## People

Leadership Capability Model launched.

Revised Cultural Learning Model developed and consulted upon through Reconciliation Committee. Aboriginal Employment Action Plan developed and consulted upon through Executive and Aboriginal employee focus groups.

2026 Graduate cohort commenced.

## Adelaide Central Market Authority

Multiple operational preparedness activities progressed including ORAT (Operational Readiness, Activation and Transition) program, placemaking strategy implementation and internal wayfinding project.

Easter and Sauce Day Campaigns delivered during Q3.

## Adelaide Economic Development Agency

Significant activation of Rundle Mall with Lunar New Year, Colours of Asia and MallFest activities to coincide with the festival season.

Uplift in investment interest over the quarter with 62 inquiries year-to-date.

Supported events including Adelaide International, Adelaide Festival, Fringe and WOMADelaide.

Partner activity including Global Agent Famil Program by Study Adelaide and the SouthStart investor forum.

# Corporate Services Portfolio Budget

	\$'000	FTE	Q2 Budget			Proposed Q3			
			Inc.	Exp.	Total(N)	FTE	Inc.	Exp.	Total(N)
<b>Operating Budget</b>									
Revenue	-		163,147	-	163,147	-	162,606	-	162,606
Employee Costs	164.5		-	(17,959)	(17,959)	165.5	-	(18,040)	(18,040)
Materials	-		-	(21,102)	(21,102)	-	-	(21,826)	(21,826)
Sponsorships	-		-	(3,376)	(3,376)	-	-	(3,376)	(3,376)
Depreciation	-		-	(8,519)	(8,519)	-	-	(9,400)	(9,400)
Finance Costs	-		-	(2,416)	(2,416)	-	-	(2,416)	(2,416)
<b>TOTAL</b>	<b>164.5</b>		<b>163,147</b>	<b>(53,372)</b>	<b>109,775</b>	<b>165.5</b>	<b>162,606</b>	<b>(55,058)</b>	<b>107,548</b>
<b>Program Budget</b>									
Office of the COO	5.0		-	(974)	(974)	5.0	-	(974)	(974)
Finance and Procurement	28.8		142	(4,841)	(4,699)	28.8	142	(4,848)	(4,706)
Governance and Strategy	23.3		-	(6,054)	(6,054)	23.3	-	(6,145)	(6,145)
Information Management	33.0		38	(15,849)	(15,811)	33.0	38	(15,849)	(15,811)
People	28.8		-	(5,082)	(5,082)	28.8	-	(5,085)	(5,085)
Corporate Activities	3.0		152,744	1,022	153,766	3.0	152,014	143	152,157
ACMA	9.8		5,645	(6,282)	(637)	9.8	5,584	(6,221)	(637)
AEDA	31.6		4,528	(13,137)	(8,609)	32.6	4,528	(13,146)	(8,618)
Strategic Projects	1.2		50	(2,175)	(2,125)	1.2	300	(2,933)	(2,633)
<b>TOTAL</b>	<b>164.5</b>		<b>163,147</b>	<b>(53,372)</b>	<b>109,775</b>	<b>165.5</b>	<b>162,606</b>	<b>(55,058)</b>	<b>107,548</b>

	\$'000	Q2 Budget		Proposed Q3	
		Inc.	Exp.	Inc.	Exp.
<b>Capital Projects</b>					
New and Upgrade	3,839		(6,352)	1,939	(6,656)
Renewal	-		(1,960)	-	(2,417)
<b>TOTAL</b>	<b>3,839</b>		<b>(8,312)</b>	<b>1,939</b>	<b>(9,073)</b>

# Finance and Procurement

	\$'000	FTE	Q2 Budget			Proposed Q3				
			Inc.	Exp.	Total(N)	FTE	Inc.	Exp.	Total(N)	
<b>Operating Budget</b>										
Revenue	-		142	-	142	-	142	-	142	
Employee Costs		28.8	-	(4,090)	(4,090)	28.8	-	(4,090)	(4,090)	
Materials		-	-	(751)	(751)	-	-	(758)	(758)	
Sponsorships		-	-	-	-	-	-	-	-	
Depreciation		-	-	-	-	-	-	-	-	
Finance Costs		-	-	-	-	-	-	-	-	
<b>TOTAL</b>		<b>28.8</b>	<b>142</b>	<b>(4,841)</b>	<b>(4,699)</b>	<b>28.8</b>	<b>142</b>	<b>(4,848)</b>	<b>(4,706)</b>	
<b>Activity View</b>										
Associate Director		1.0	-	(271)	(271)	1.0	-	(278)	(278)	
Financial Planning & Reporting		13.0	-	(2,044)	(2,044)	13.0	-	(2,044)	(2,044)	
Procurement & Contract Management		7.8	-	(1,103)	(1,103)	7.8	-	(1,103)	(1,103)	
Rates & Receivables		7.0	142	(1,423)	(1,281)	7.0	142	(1,423)	(1,281)	
<b>TOTAL</b>		<b>28.8</b>	<b>142</b>	<b>(4,841)</b>	<b>(4,699)</b>	<b>28.8</b>	<b>142</b>	<b>(4,848)</b>	<b>(4,706)</b>	

	\$'000	FTE	Q2 Budget			Proposed Q3					
			Inc.	Emp.	Ext.	Total(N)	FTE	Inc.	Emp.	Ext.	Total(N)
<b>Operating Activities</b>											
N/A		-	-	-	-	-	-	-	-	-	-
<b>TOTAL</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

	\$'000	FTE	Q2 Budget			Proposed Q3					
			Inc.	Emp.	Ext.	Total(N)	FTE	Inc.	Emp.	Ext.	Total(N)
<b>Strategic Projects</b>											
N/A		-	-	-	-	-	-	-	-	-	-
<b>TOTAL</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

	\$'000	Q2 Budget		Proposed Q3	
		Inc.	Exp.	Inc.	Exp.
<b>Capital Projects</b>					
New and Upgrade		-	-	-	-
Renewal		-	-	-	-
<b>TOTAL</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

## Governance & Strategy

	\$'000	FTE	Q2 Budget			Proposed Q3				
			Inc.	Exp.	Total(N)	FTE	Inc.	Exp.	Total(N)	
<b>Operating Budget</b>										
Revenue	-	-	-	-	-	-	-	-	-	-
Employee Costs		23.3	-	(3,010)	(3,010)	23.3	-	(3,010)	(3,010)	
Materials		-	-	(3,044)	(3,044)	-	-	(3,135)	(3,135)	
Sponsorships		-	-	-	-	-	-	-	-	
Depreciation		-	-	-	-	-	-	-	-	
Finance Costs		-	-	-	-	-	-	-	-	
<b>TOTAL</b>		<b>23.3</b>	<b>-</b>	<b>(6,054)</b>	<b>(6,054)</b>	<b>23.3</b>	<b>-</b>	<b>(6,145)</b>	<b>(6,145)</b>	
<b>Activity View</b>										
Associate Director		1.0	-	(255)	(255)	1.0	-	(258)	(258)	
Corporate Governance		5.2	-	(3,203)	(3,203)	5.2	-	(3,291)	(3,291)	
Council Governance		5.1	-	(1,133)	(1,133)	5.1	-	(1,133)	(1,133)	
Project Management Office		5.0	-	(262)	(262)	5.0	-	(262)	(262)	
Strategy & Insights		7.0	-	(1,201)	(1,201)	7.0	-	(1,201)	(1,201)	
<b>TOTAL</b>		<b>23.3</b>	<b>-</b>	<b>(6,054)</b>	<b>(6,054)</b>	<b>23.3</b>	<b>-</b>	<b>(6,145)</b>	<b>(6,145)</b>	

	\$'000	FTE	Q2 Budget			Proposed Q3					
			Inc.	Emp.	Ext.	Total(N)	FTE	Inc.	Emp.	Ext.	Total(N)
<b>Operating Activities</b>											
N/A		-	-	-	-	-	-	-	-	-	-
<b>TOTAL</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

	\$'000	FTE	Q2 Budget			Proposed Q3					
			Inc.	Emp.	Ext.	Total(N)	FTE	Inc.	Emp.	Ext.	Total(N)
<b>Strategic Projects</b>											
Election 2026		-	-	-	(275)	(275)	-	-	-	(752)	(752)
2025 Resident Survey Analysis		-	-	-	(20)	(20)	-	-	-	(20)	(20)
Supplementary Election 2025		-	-	-	(102)	(102)	-	-	-	(102)	(102)
<b>TOTAL</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>(397)</b>	<b>(397)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(874)</b>	<b>(874)</b>

	\$'000	Q2 Budget		Proposed Q3	
		Inc.	Exp.	Inc.	Exp.
<b>Capital Projects</b>					
New and Upgrade		-	-	-	-
Renewal		-	-	-	-
<b>TOTAL</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

# Information Management

	\$'000	FTE	Q2 Budget			FTE	Proposed Q3		
			Inc.	Exp.	Total(N)		Inc.	Exp.	Total(N)
<b>Operating Budget</b>									
Revenue		-	38	-	38	-	38	-	38
Employee Costs		33.0	-	(4,896)	(4,896)	33.0	-	(4,913)	(4,913)
Materials		-	-	(9,100)	(9,100)	-	-	(9,083)	(9,083)
Sponsorships		-	-	-	-	-	-	-	-
Depreciation		-	-	(1,853)	(1,853)	-	-	(1,853)	(1,853)
Finance Costs		-	-	-	-	-	-	-	-
<b>TOTAL</b>		<b>33.0</b>	<b>38</b>	<b>(15,849)</b>	<b>(15,811)</b>	<b>33.0</b>	<b>38</b>	<b>(15,849)</b>	<b>(15,811)</b>
<b>Activity View</b>									
Associate Director		13.0	8	(2,056)	(2,048)	13.0	8	(2,056)	(2,048)
Project Delivery		7.0	-	(2,576)	(2,576)	7.0	-	(2,576)	(2,576)
Service Desk		6.0	30	(9,899)	(9,869)	6.0	30	(9,899)	(9,869)
Technology, Infrastructure and Platforms		7.0	-	(1,318)	(1,318)	7.0	-	(1,318)	(1,318)
<b>TOTAL</b>		<b>33.0</b>	<b>38</b>	<b>(15,849)</b>	<b>(15,811)</b>	<b>33.0</b>	<b>38</b>	<b>(15,849)</b>	<b>(15,811)</b>

	\$'000	FTE	Q2 Budget			FTE	Proposed Q3				
			Inc.	Emp.	Ext.		Inc.	Emp.	Ext.	Total(N)	
<b>Operating Activities</b>											
Business Systems Roadmap		1.0	-	(100)	(1,500)	(1,600)	1.0	-	(100)	(1,500)	(1,600)
<b>TOTAL</b>		<b>1.0</b>	<b>-</b>	<b>(100)</b>	<b>(1,500)</b>	<b>(1,600)</b>	<b>1.0</b>	<b>-</b>	<b>(100)</b>	<b>(1,500)</b>	<b>(1,600)</b>

	\$'000	FTE	Q2 Budget			FTE	Proposed Q3				
			Inc.	Emp.	Ext.		Inc.	Emp.	Ext.	Total(N)	
<b>Strategic Projects</b>											
Clipper Ship City of Adelaide		-	-	-	(30)	(30)	-	-	-	(30)	(30)
Cyber Security Enhancement		-	-	-	-	-	-	-	-	-	-
<b>TOTAL</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>(30)</b>	<b>(30)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(30)</b>	<b>(30)</b>

	\$'000	Q2 Budget		Proposed Q3	
		Inc.	Exp.	Inc.	Exp.
<b>Capital Projects</b>					
New and Upgrade		-	(173)	-	(372)
Renewal		-	(1,680)	-	(2,130)
<b>TOTAL</b>		<b>-</b>	<b>(1,853)</b>	<b>-</b>	<b>(2,502)</b>

# People

	\$'000	FTE	Q2 Budget			Proposed Q3				
			Inc.	Exp.	Total(N)	FTE	Inc.	Exp.	Total(N)	
<b>Operating Budget</b>										
Revenue		-	-	-	-	-	-	-	-	-
Employee Costs		28.8	-	(3,846)	(3,846)	28.8	-	(3,846)	(3,846)	
Materials		-	-	(1,236)	(1,236)	-	-	(1,239)	(1,239)	
Sponsorships		-	-	-	-	-	-	-	-	
Depreciation		-	-	-	-	-	-	-	-	
Finance Costs		-	-	-	-	-	-	-	-	
<b>TOTAL</b>		<b>28.8</b>	<b>-</b>	<b>(5,082)</b>	<b>(5,082)</b>	<b>28.8</b>	<b>-</b>	<b>(5,085)</b>	<b>(5,085)</b>	
<b>Activity View</b>										
Associate Director		3.0	-	(596)	(596)	3.0	-	(599)	(599)	
People Experience		15.8	-	(2,613)	(2,613)	15.8	-	(2,613)	(2,613)	
People Safety and Wellbeing		4.0	-	(774)	(774)	4.0	-	(774)	(774)	
People Services		6.0	-	(1,099)	(1,099)	6.0	-	(1,099)	(1,099)	
<b>TOTAL</b>		<b>28.8</b>	<b>-</b>	<b>(5,082)</b>	<b>(5,082)</b>	<b>28.8</b>	<b>-</b>	<b>(5,085)</b>	<b>(5,085)</b>	

	\$'000	FTE	Q2 Budget			Proposed Q3					
			Inc.	Emp.	Ext.	Total(N)	FTE	Inc.	Emp.	Ext.	Total(N)
<b>Operating Activities</b>											
Graduate Employment Program		10.6	-	(1,105)	(17)	(1,122)	10.6	-	(1,105)	(17)	(1,122)
<b>TOTAL</b>		<b>10.6</b>	<b>-</b>	<b>(1,105)</b>	<b>(17)</b>	<b>(1,122)</b>	<b>10.6</b>	<b>-</b>	<b>(1,105)</b>	<b>(17)</b>	<b>(1,122)</b>

	\$'000	FTE	Q2 Budget			Proposed Q3					
			Inc.	Emp.	Ext.	Total(N)	FTE	Inc.	Emp.	Ext.	Total(N)
<b>Strategic Projects</b>											
Aboriginal Employment and Inclusion Coordinator		0.2	-	(34)	-	(34)	.2	-	(34)	-	(34)
Talent Acquisition Advisor		1.0	-	(121)	-	(121)	1.0	-	(121)	-	(121)
Workforce Management Project		-	-	-	-	-	-	-	-	(26)	(26)
<b>TOTAL</b>		<b>1.2</b>	<b>-</b>	<b>(155)</b>	<b>-</b>	<b>(155)</b>	<b>1.2</b>	<b>-</b>	<b>(155)</b>	<b>(26)</b>	<b>(181)</b>

	\$'000	Q2 Budget		Proposed Q3	
		Inc.	Exp.	Inc.	Exp.
<b>Capital Projects</b>					
New and Upgrade		-	-	-	-
Renewal		-	-	-	-
<b>TOTAL</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

## Adelaide Central Market Authority (ACMA)

	\$'000	FTE	Q2 Budget			FTE	Proposed Q3		
			Inc.	Exp.	Total(N)		Inc.	Exp.	Total(N)
<b>Operating Budget</b>									
Revenue	-		5,645	-	5,645	-	5,584	-	5,584
Employee Costs		9.8	-	(1,776)	(1,776)	9.8	-	(1,776)	(1,776)
Materials		-	-	(4,461)	(4,461)	-	-	(4,400)	(4,400)
Sponsorships		-	-	-	-	-	-	-	-
Depreciation		-	-	(42)	(42)	-	-	(42)	(42)
Finance Costs		-	-	(3)	(3)	-	-	(3)	(3)
<b>TOTAL</b>		<b>9.8</b>	<b>5,645</b>	<b>(6,282)</b>	<b>(637)</b>	<b>9.8</b>	<b>5,584</b>	<b>(6,221)</b>	<b>(637)</b>
<b>Activity View</b>									
ACMA Operations		6.8	5,558	(5,449)	109	9.8	5,497	(5,388)	109
Market Expansion		3.0	-	(600)	(600)	-	-	(600)	(600)
Online Market Platform		-	87	(233)	(146)	-	87	(233)	(146)
<b>TOTAL</b>		<b>9.8</b>	<b>5,645</b>	<b>(6,282)</b>	<b>(637)</b>	<b>9.8</b>	<b>5,584</b>	<b>(6,221)</b>	<b>(637)</b>

	\$'000	FTE	Q2 Budget			FTE	Proposed Q3				
			Inc.	Emp.	Ext.		Total(N)	Inc.	Emp.	Ext.	Total(N)
<b>Operating Activities</b>											
N/A		-	-	-	-	-	-	-	-	-	-
<b>TOTAL</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

	\$'000	FTE	Q2 Budget			FTE	Proposed Q3				
			Inc.	Emp.	Ext.		Total(N)	Inc.	Emp.	Ext.	Total(N)
<b>Strategic Projects</b>											
ACMA Traders Sustainability Program Stage 2		-	50	-	(50)	-	50	-	(50)	-	
Adelaide Central Market Expansion Operational Preparedness		-	-	-	(859)	(859)	-	-	-	(859)	(859)
Market Expansion Technical Services & Site Management		-	-	-	-	-	-	-	-	(80)	(80)
<b>TOTAL</b>		<b>-</b>	<b>50</b>	<b>-</b>	<b>(909)</b>	<b>(859)</b>	<b>-</b>	<b>50</b>	<b>-</b>	<b>(989)</b>	<b>(939)</b>

	\$'000	Q2 Budget		Proposed Q3	
		Inc.	Exp.	Inc.	Exp.
<b>Capital Projects</b>					
New and Upgrade		-	(1,215)	-	(3,168)
Renewal		-	(1)	-	(2)
<b>TOTAL</b>		<b>-</b>	<b>(1,216)</b>	<b>-</b>	<b>(3,170)</b>

# Adelaide Economic Development Agency (AEDA)

	\$'000	FTE	Q2 Budget			Proposed Q3				
			Inc.	Exp.	Total(N)	FTE	Inc.	Exp.	Total(N)	
<b>Operating Budget</b>										
Revenue	-		4,528	-	4,528	-	4,528	-	4,528	
Employee Costs		31.6	-	(4,769)	(4,769)	32.6	-	(4,834)	(4,834)	
Materials		-	-	(4,943)	(4,943)	-	-	(4,887)	(4,887)	
Sponsorships		-	-	(3,346)	(3,346)	-	-	(3,346)	(3,346)	
Depreciation		-	-	(72)	(72)	-	-	(72)	(72)	
Finance Costs		-	-	(7)	(7)	-	-	(7)	(7)	
<b>TOTAL</b>		<b>31.6</b>	<b>4,528</b>	<b>(13,137)</b>	<b>(8,609)</b>	<b>32.6</b>	<b>4,528</b>	<b>(13,146)</b>	<b>(8,618)</b>	
<b>Activity View</b>										
General Manager AEDA		2.0	-	(547)	(547)	2.0	-	(555)	(555)	
Business and Investment		7.0	-	(2,787)	(2,787)	8.0	-	(2,788)	(2,788)	
Marketing		8.0	-	(2,144)	(2,144)	8.0	-	(2,144)	(2,144)	
Rundle Mall Management		9.6	4,518	(4,520)	(2)	9.6	4,518	(4,520)	(2)	
Visitor Economy		5.0	10	(3,139)	(3,129)	5.0	10	(3,139)	(3,129)	
<b>TOTAL</b>		<b>31.6</b>	<b>4,528</b>	<b>(13,137)</b>	<b>(8,609)</b>	<b>32.6</b>	<b>4,528</b>	<b>(13,146)</b>	<b>(8,618)</b>	

	\$'000	FTE	Q2 Budget			Proposed Q3					
			Inc.	Emp.	Ext.	Total(N)	FTE	Inc.	Emp.	Ext.	Total(N)
<b>Operating Activities</b>											
Adelaide Fashion Week	-		-	-	(489)	(489)	-	-	-	(489)	(489)
Business Growth - Business Support	-		-	-	(232)	(232)	-	-	-	(168)	(168)
Data and Insights		2.0	-	(286)	(126)	(412)	3.0	-	(351)	(126)	(477)
Event and Festival Sponsorship	-		-	-	(1,990)	(1,990)	-	-	-	(1,990)	(1,990)
General Marketing	-		-	-	(420)	(420)	-	-	-	(420)	(420)
Main Streets Development	-		-	-	(190)	(190)	-	-	-	(190)	(190)
Grants / Precinct Activation	-		-	-	(1,142)	(1,142)	-	-	-	(1,142)	(1,142)
Strategic Partnerships	-		-	-	(198)	(198)	-	-	-	(198)	(198)
Visitor Growth - Tourism Projects	-		-	-	(198)	(198)	-	-	-	(198)	(198)
<b>TOTAL</b>		<b>2.0</b>	<b>-</b>	<b>(286)</b>	<b>(4,787)</b>	<b>(5,073)</b>	<b>3.0</b>	<b>-</b>	<b>(351)</b>	<b>(4,723)</b>	<b>(5,074)</b>

	\$'000	FTE	Q2 Budget			Proposed Q3					
			Inc.	Emp.	Ext.	Total(N)	FTE	Inc.	Emp.	Ext.	Total(N)
<b>Strategic Projects</b>											
Black Friday	-		-	-	(50)	(50)	-	-	-	(50)	(50)
City Brand Development	-		-	-	(100)	(100)	-	-	-	(100)	(100)
Investment Attraction Program	-		-	-	(100)	(100)	-	-	-	(100)	(100)
Partner Marketing - Winter Focus	-		-	-	(75)	(75)	-	-	-	-	-
Rundle Mall 50th Anniversary	-		-	-	-	-	-	250	-	(250)	-
Rundle Mall Live Music Program	-		-	-	(100)	(100)	-	-	-	(100)	(100)
Tourism and Business	-		-	-	(150)	(150)	-	-	-	(150)	(150)
<b>TOTAL</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>(575)</b>	<b>(575)</b>	<b>-</b>	<b>250</b>	<b>-</b>	<b>(750)</b>	<b>(500)</b>

	\$'000	Q2 Budget		Proposed Q3	
		Inc.	Exp.	Inc.	Exp.
<b>Capital Projects</b>					
New and Upgrade		3,839	(4,964)	1,939	(3,116)
Renewal		-	(279)	-	(285)
<b>TOTAL</b>		<b>3,839</b>	<b>(5,243)</b>	<b>1,939</b>	<b>(3,401)</b>

# Offices and Regional Subsidiary

## Office of the Chief Executive Officer (OCEO) / Office of the Lord Mayor (OLM)

OCEO supports the CEO to lead a sustainable, successful organisation, to make well informed decisions to deliver on Council's priorities, and to foster productive partnerships both with industry, and local government and other government bodies through the delivery of effective intergovernmental relations.

OLM supports the Lord Mayor and Council Members to foster productive relationships with peak bodies, other government bodies and the community, to deliver our strategic plan, and fulfill our Capital City leadership responsibilities.

Key Focus Areas:

- Advocacy, partnerships and intergovernmental relations
- Capital city oversight
- Civic protocols and events
- Communication and public relations
- Executive support and administration
- Lord Mayor and Council administration

## Planning and Budget Updates

There have been no proposed changes to the approved budget for the Office of the Chief Executive and the Office of the Lord Mayor during this quarter.

## Quarterly Highlights

In the third quarter, there were four civic events in Adelaide Town Hall, including the Citizen of the Year Awards held on 29 January 2026. In addition, there were 3 Citizenship Ceremonies held in this quarter on 29 and 30 January and 19 March 2026.

On Friday 16 January 2026, the Lord Mayor officially opened the City of Adelaide Tour Village in Victoria Square for the Santos Tour Down Under.

The Lord Mayor and CEO attended the Council of Capital City Lord Mayors meeting in Canberra on 4 and 5 March 2026.

On Friday 6 March 2026, Lord Mayor attended the official opening of the WOMADelaide Festival.

	\$'000	FTE	Q2 Budget		Total(N)	FTE	Proposed Q3		Total(N)
			Inc.	Exp.			Inc.	Exp.	
<b>Operating Budget</b>									
Revenue	-	-	-	-	-	-	-	-	-
Employee Costs	10.3	-	(1,866)	(1,866)	(1,866)	10.3	-	(1,866)	(1,866)
Materials	-	-	(1,225)	(1,225)	(1,225)	-	-	(1,225)	(1,225)
Sponsorships	-	-	-	-	-	-	-	-	-
Depreciation	-	-	-	-	-	-	-	-	-
Finance Costs	-	-	-	-	-	-	-	-	-
<b>TOTAL</b>		<b>10.3</b>		<b>(3,091)</b>	<b>(3,091)</b>	<b>10.3</b>		<b>(3,091)</b>	<b>(3,091)</b>
<b>Program Budget</b>									
Office of the Chief Executive	4.0	-	(1,501)	(1,501)	(1,501)	4.0	-	(1,501)	(1,501)
Civic Event, Partnerships, and Other Events	-	-	(385)	(385)	(385)	-	-	(385)	(385)
Lord Mayor's Office Administration	6.3	-	(1,205)	(1,205)	(1,205)	6.3	-	(1,205)	(1,205)
<b>TOTAL</b>		<b>10.3</b>		<b>(3,091)</b>	<b>(3,091)</b>	<b>10.3</b>		<b>(3,091)</b>	<b>(3,091)</b>

## **Brown Hill and Keswick Creek Stormwater Board**

The Regional Subsidiary, known as the Brown Hill and Keswick Creek Stormwater Board, was established in February 2018. The Board coordinates the delivery of the Brown Hill Keswick Creek Stormwater Project, which is a collaborative undertaking between the Cities of Adelaide, Burnside, Mitcham, Unley and West Torrens. The Board is governed by a Charter prepared by these five constituent Councils and subsequently approved by the Minister for Local Government.

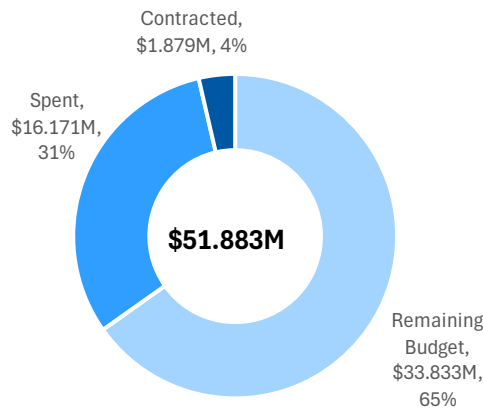
Reporting for this Board is done separately and is not embedded in the City of Adelaide's quarterly report reporting, however, where available, the Board's own report and plans will be provided as attachments as well as being available on the Board's website.

# Projects

## Capital New and Upgrade

New and Upgrade projects are works of a capital nature that are either introducing new assets or significantly upgrading existing assets, usually by extending the footprint of an asset or increasing the level of service an asset provides.

### Approved Budget



### Budget Highlights

The proposed New and Upgrade budget has decreased by \$9.480m from the approved budget of \$51.883m to a Quarter 3 budget of \$42.403m due to:

- Re-timing of projects from 25/26 into future years of \$12.876m including:
  - Golden Wattle Park/Mirnu Wirra (Park 21 West) New Community Sports building \$3.721m
  - Experience Adelaide Visitor Centre \$1.901m
  - Project Delivery Management costs \$1.836m
  - Belair-City Bikeway/Adelaide Park Lands Trail – Glen Osmond Rd – New bike and pedestrian actuated crossing \$1.195m
  - Adelaide Park Lands Trail – Sir Donald Bradman Drive – New bike and pedestrian actuated crossing \$1.095m
  - James Place Upgrade \$1.000m
  - Park 27B - Community Sports Building Redevelopment \$0.600m
  - Peacock Road Cycle Route \$0.293m
  - Botanic Catchment water course rehabilitation \$0.448m
  - O’Connell St/Archer St Intersection Improvements (Blackspot) \$0.350m
  - Market Expansion – Capital Works \$0.280m
  - School Safety program \$0.150m
  - West Pallant lighting upgrade \$0.033m
  - Torrens Lake retaining structure adjacent to Red Ochre (\$0.026m)
- New projects of \$2.935m including:
  - Adelaide Central Market Expansion – Placemaking (Ground Floor) \$1.065m
  - Adelaide Central Market Contingency planning - permanent back-up generator \$0.450m
  - Adelaide Central Market Expansion – Capital Works (operational readiness) \$0.300m
  - Adelaide Central Market – Trader Storage project \$0.225m
  - Christmas Decorations – One Market (Year 2) \$0.175m
  - Integrated Transport Strategy Implementations – East-West Bikeway – Grote/Wakefield concept design \$0.150m
  - Integrated Transport Strategy Implementations – Cycle Parking and Street Furniture \$0.140m
  - Integrated Transport Strategy Circulation Plan Pilot Project – Cycleway Trial \$0.150m

- Additional compact sweeper for bike lane infrastructure \$0.280m
- Savings of (\$0.150m) across various projects released to fund Integrated Transport Strategy projects
- New grants \$0.683m – from Black Spot, State Bike Fund and Department of Premier and Cabinet
- Accrued grant interest in Quarter 3 of \$0.019m
- The reduction in the New/Upgrade component of the Project Delivery Management cost of (\$0.091m) with a corresponding increase in the Renewal component.

There has been a change to program allocation within the Capital program due to the reallocation of Project Delivery Management costs of \$0.927m to individual projects based on Q3 actuals.

## **Key Achievements**

During the Quarter, four New and Upgrade projects (including associated sub-projects) reached practical completion, notably the Bonython Park/Tulya Wardli Shared Path Lighting, a retaining wall and footpath upgrade, the Brown Hill Keswick Creek (financial contribution), City wide Christmas Decorations and a greening initiative.

Quarter 3 also marked the commencement of construction of the new shared use path under the Glen Osmond Road, Hutt Road and Park 17 improvement project.

Several projects progressed to contract execution, including the Golden Wattle Park/Mirnu Wirra (Park 21 West) - New Community Sports Building and additional greening projects.

In parallel, a number of initiatives entered the tender phase, Main Street Revitalisation – Melbourne Street (Wombat crossings), Main Street Revitalisation – Gouger St, Botanic catchment water course, Kingston Terrace bus stop upgrade and Rundle Mall Sound system – with contract awards and partial commencement anticipated in Quarter 4.

## 2025/26 New and Upgrade Projects

Project	Plan Deliver by	Q2 Budget			Expenditure (\$ '000)			Variance	Stage	
		Project	Overhead	Total	Proposed Q3					
					Project	Overhead	Total			
<b>City Community</b>										
<b>City Culture</b>										
Aquatic Centre Community Playing Field - Denise Norton Park/ Paradipardinilla (Park 2)	● Apr-26	●	5,704	55	5,758	5,704	82	5,786	(27)	Build/ Construct
City of Music Laneways - The Angels Artwork	● Jul-25	●	-	1	1	-	1	1	(0)	Practical Completion
City Library Capital Fit Out (State Library)	◆ Jan-27	◆	2,500	-	2,500	2,500	42	2,542	(42)	Plan/ Design
Christmas Decorations - city wide	● Jan-26	●	229	13	242	245	19	264	(22)	Practical Completion
Community Sports Building Redevelopment – Golden Wattle Park / Mirnu Wirra (Park 21 West)*>	● Mar-27	●	4,224	158	4,382	503	235	738	3,644	Build/ Construct
Community Sports Building Redevelopment – Mary Lee Park / Tulya Wardli (Park 27B)*>	● Jul-27	●	900	82	982	315	172	487	495	Design Only
Community Sports Building Redevelopment – Concept Design	●	●	100	6	106	100	8	108	(2)	Design Only
Honouring Women in the Chamber - Portrait Commissions	● Apr-26	▲	9	1	10	9	1	10	(0)	Build/ Construct
Main Street Revitalisation - Gouger Street (Artwork) (detailed design)*	▲ Mar-28	●	65	2	67	65	4	68	(2)	Plan/ Design
Main Street Revitalisation - Hindley Street (Artwork)*	◆ May-27	●	10	1	11	10	1	11	(1)	Plan/ Design
Market to Riverbank Link Project^	● Sep-25	●	43	-	43	43	-	43	-	Practical Completion
Market Link - public art	●	●	-	-	-	20	-	20	(20)	Design Only
Place of Courage *>	▲ Jun-27	●	-	7	7	-	8	8	(1)	Plan/ Design
Public Art Action Plan Deliverables	● Jun-26	●	93	32	125	73	34	107	18	Plan/ Design
Public Art - Kaurna Welcome Art Installation	●	▲	20	-	20	20	1	21	(1)	Design Only
Public Art - Her Majesty's Theatre Commemorative Artwork	● Jun-26	●	165	-	165	265	7	272	(107)	Plan/ Design
Minor Works Building – Security Upgrades	● Jan-28	▲	50	5	55	50	9	59	(4)	Plan/ Design
Statue Commemorating South Australian Aboriginal Leaders (Lowitja O'Donoghue)	● May-26	●	177	5	182	177	17	194	(12)	Build/ Construct
<b>City Infrastructure</b>										
<b>Infrastructure</b>										
Adelaide Park Lands Trail – Sir Donald Bradman Drive**	● Nov-26	●	1,250	38	1,288	155	59	214	1,074	Plan/ Design
Automated External Defibrillators Installation on Designated Council Buildings - Outstanding Works	● May-26	●	-	-	-	50	-	50	(50)	Build/ Construct
Belair-City Bikeway/Adelaide Park Lands Trail – Glen Osmond Road**	● Nov-26	●	1,350	40	1,390	155	62	217	1,173	Plan/ Design
Bench install - 211 Grenfell Street	● Dec-25	●	1	-	1	1	0	1	(0)	Practical Completion
Bench Seat - 60 King William Street	● Nov-25	●	5	0	6	5	0	5	0	Practical Completion
Bikeways (North-South)	● Feb-26	●	138	18	156	129	22	151	5	Practical Completion
Bike Parking at Lounders Boat Shed Café	● Jun-26	●	-	-	-	10	-	10	(10)	Plan/ Design
O'Connell/Archer St Intersection Upgrade>	◆ Dec-26	●	350	14	364	-	19	19	345	Plan/ Design
Bonython Park / Tulya Wardli Shared Path Lighting, Retaining wall and Footpath Upgrade (Construction)	● Mar-26	●	100	-	100	71	13	85	15	Practical Completion
Botanic Catchment Water Course Rehabilitation*	▲ Dec-26	▲	358	10	368	-	31	31	337	Build/ Construct
Brown Hill Keswick Creek (Financial Contribution)	● Mar-26	●	320	9	329	320	9	329	(0)	Practical Completion
Charles Street – Streetscape Upgrade Major Project	● Dec-25	▲	30	4	34	13	5	18	16	Practical Completion
Field Street Planters	● Jun-25	●	1	-	1	1	-	1	-	Practical Completion
Franklin Street Pedestrian Crossing	● Jun-26	●	120	8	128	120	17	137	(8)	Design Only
George Street North Adelaide - localised traffic improvements	● Nov-26	●	-	-	-	100	1	101	(101)	Plan/ Design
Glen Osmond Road / Hutt Road and Carriageway Park / Tuthangga (Park 17) Improvements	● Jun-26	●	1,200	-	1,200	1,200	14	1,214	(14)	Build/ Construct
Hutt Road / Park Lands Trail Signalised Crossing (Construction)	● Feb-26	●	21	1	23	21	1	23	0	Practical Completion
Hutt Street and South Terrace – Stormwater Improvements*	● May-26	●	199	16	215	199	23	222	(7)	Practical Completion
Hutt St Entry Statement>	● Dec-25	●	219	19	237	219	25	243	(6)	Practical Completion

Project	Plan		Expenditure (\$ '000)						Variance	Stage
	Deliver by		Q2 Budget			Proposed Q3				
			Project	Overhead	Total	Project	Overhead	Total		
Integrated Climate Strategy – City Public Realm Greening Program	● Jun-27	●	4,219	568	4,787	4,219	737	4,956	(169)	Build/ Construct
Integrated Transport Strategy Circulation Plan Pilot Project – Cycleway Trial	● Jun-27	●	-	-	-	150	-	150	(150)	Plan/Design
Integrated Transport Strategy Implementation - South Terrace and Pulteney Street and Unley Road Intersection Cycling Upgrade - Construction*	● Jun-27	●	-	-	-	40	5	45	(45)	Design Only
Integrated Transport Strategy Implementation - Cycle Parking and Street Furniture	● Jun-27	●	-	-	-	140	-	140	(140)	Plan/ Design
Integrated Transport Strategy Implementation - East-West Bikeway - Grote/Wakefield	● Jun-27	●	-	-	-	150	-	150	(150)	Plan/ Design
James Place Upgrade*	▲ Aug-26	●	1,000	83	1,083	-	128	128	955	Plan/ Design
Kingston Terrace Bus Stop Upgrades (Construction)	● Jun-26	●	153	13	165	153	18	170	(5)	Plan/ Design
Lot 14 and Frome Park Parklands Entry	●	●	-	-	-	3	0	3	(3)	Design Only
Main Street Revitalisation – Gouger Street (Detailed Design & Construction) >	▲ Mar-28	●	716	138	854	716	182	898	(44)	Plan/ Design
Main Street Revitalisation – Hindley Street (Construction) >	◆ May-27	●	504	48	552	504	67	572	(20)	Plan/ Design
Main Street Revitalisation – Hutt Street (Detailed Design & Construction) >	▲ Oct-28	▲	237	32	269	237	54	291	(22)	Plan/ Design
Main Street Revitalisation – Melbourne Street (Detailed Design & Construction)*	▲ Nov-28	▲	1,440	-	1,440	1,440	198	1,638	(198)	Plan/ Design
Main Street Revitalisation - Melbourne Street Improvements	▲ Jun-26	●	525	39	564	525	63	589	(24)	Build/ Construct
Main Street Revitalisation – O’Connell Street (Detailed Design)	● Jul-28	▲	1,023	140	1,163	1,023	180	1,203	(40)	Plan/ Design
Market Link - CMAR access footpath	● May-27	●	10	1	10	10	2	12	(2)	Design Only
Market to Riverbank Link Project^	● Sep-25	●	365	0	365	369	1	371	(5)	Practical Completion
Traffic Signal Safety Upgrade – Morphett Street and Franklin Street Intersection	● Jul-26	●	270	11	281	270	18	288	(7)	Build/ Construct
Traffic Signal Safety Upgrade – Morphett Street and Grote Street Intersection	● May-26	●	255	9	264	255	17	272	(7)	Plan/ Design
New Parents Room with store room (Central Market)	●	●	33	5	37	33	7	39	(2)	On Hold
Peacock Road Cycle Route**	● Sep-26	●	547	38	585	253	62	316	269	Plan/ Design
Road Resurfacing - Barton Terrace East - O’Connell Street to Lefevre Terrace*^	▲ Aug-26	●	-	-	-	85	1	86	(86)	Build/ Construct
Rymill Park Masterplan and Accessibility>	● May-26	●	746	51	797	746	76	823	(25)	Build/ Construct
School Safety Implementation Project>	● Jun-26	●	173	6	180	23	27	50	130	Plan/ Design
Torrens Lake Earth Retaining Structure>	◆ Aug-27	●	110	30	140	136	35	172	(32)	Build/ Construct
Vincent St and Vincent Pl>	● Mar-26	●	324	28	352	223	40	264	88	Build/ Construct
West Pallant Street Improvements >	●	●	33	4	37	-	5	5	32	Design Only
<b>Strategic Property and Commercial</b>										
Central Market Arcade Redevelopment Options	● Oct-26	▲	471	11	483	471	19	490	(8)	Build/ Construct
Central Market Arcade Redevelopment Major Project	● Oct-26	●	1,392	33	1,425	1,392	53	1,445	(20)	Build/ Construct
UPark Central Market – Parking Guidance System	● Apr-27	●	300	-	300	300	-	300	-	Plan/ Design
Flinders Street Housing – Concept Planning	●	●	705	35	740	705	60	764	(24)	Design Only
South West Community Centre	● Jun-26	●	1,500	21	1,521	1,500	40	1,540	(19)	Plan/ Design
UPark Central Market – Car Park Hardware	● Oct-26	●	190	-	190	190	-	190	-	Plan/ Design
<b>City Shaping</b>										
<b>City Operations</b>										
Additional (2nd) Park Safe vehicle	● Oct-25	●	44	-	44	44	-	44	-	Practical Completion
Additional Compact Sweeper for bike lane infrastructure	●	●	-	-	-	280	-	280	(280)	Plan/ Design
Accelerated Greening Water Truck	● Jun-26	●	150	-	150	150	-	150	-	Plan/ Design
<b>Park Lands, Policy and Sustainability</b>										
Additional VivaCity Motion Sensor (V3)	● Jul-25	●	3	0	3	3	0	3	(0)	Practical Completion
Disability Access and Inclusion Plan 2024-2028 Implementation	● Jun-26	▲	20	-	20	20	2	22	(2)	Plan/ Design
Integrated Climate Strategy - London Road Depot Electrification (Stage 1) - Replace gas heater with electric	▲ Jun-26	●	200	6	206	200	10	210	(4)	Plan/ Design
Light Square / Wauwi – Master Plan (detailed design)	●	●	109	7	116	109	12	121	(4)	Design Only
Victoria Park / Pakapakanthi (Park 16) Master Plan implementation	●	●	218	10	228	218	15	233	(4)	Design Only

Project	Plan Deliver by	Q2 Budget			Expenditure (\$ '000)			Variance	Stage	
		Project	Overhead	Total	Proposed Q3					
					Project	Overhead	Total			
<b>Corporate Services</b>										
<b>Adelaide Central Market Authority (ACMA)</b>										
Federal Hall Trade Waste and Water Connections^	● Jun-25	●	6	1	7	6	1	7	-	Practical Completion
Adelaide Central Market Expansion - Placemaking (Ground Floor)	●	●	-	-	-	1,065	-	1,065	(1,065)	Plan/ Design
Adelaide Central Market Expansion - Capital Works (Operational Readiness)	●	●	-	-	-	300	-	300	(300)	Plan/ Design
Adelaide Central Market Contingency Planning - Permanent Backup Generator & Connection	●	●	-	-	-	450	-	450	(450)	Plan/ Design
Adelaide Central Market - Trader Storage Project	●	●	-	-	-	225	-	225	(225)	Plan/ Design
Christmas Decorations – One Market	● Jan-27	●	175	6	181	350	9	359	(179)	Build/ Construct
Market Expansion Capital Works – Ground Floor	● Jun-27	●	1,000	26	1,026	720	42	762	265	Build/ Construct
<b>Adelaide Economic Development Agency (AEDA)</b>										
Rundle Mall Sound System	● Sep-26	▲	820	24	844	820	38	858	(14)	Build/ Construct
Christmas Decorations – Rundle Mall	● Nov-25	●	200	14	214	198	15	213	1	Practical Completion
Experience Adelaide Visitor Centre**>	● Sep-26	●	3,839	66	3,905	1,939	107	2,045	1,860	Plan/ Design
<b>Information Management</b>										
HR System - Implementation of Integration Suite	● Jun-26	●	41	3	43	124	4	129	(85)	Build/ Construct
ICT Network Connectivity - Gardeners Shed	● Jun-26	●	120	-	120	120	-	120	-	Build/ Construct
New Laptops - Adelaide Central Market Authority	● Apr-26	●	-	-	-	15	-	15	(15)	Practical Completion
Replacement of Audio / Video in Council Chamber and Colonel Light Room	▲ Apr-26	●	10	-	10	108	-	108	(98)	Build/ Construct
<b>Corporate Activities</b>										
Planning for Future Projects	●	●	-	231	231	-	73	73	158	Plan Only
2025/26 Project Delivery Costs>	● Jun-26	●	7,736	(2,282)	5,454	5,809	(3,365)	2,444	3,011	Build/ Construct
<b>Total</b>			<b>51,883</b>	<b>-</b>	<b>51,883</b>	<b>42,403</b>	<b>-</b>	<b>42,403</b>	<b>9,480</b>	

\*partially grant funded

\*\*fully grant funded

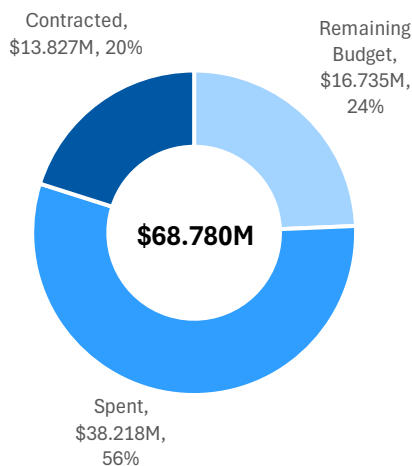
^income generating

>some/all budget retimed from 24/25

## Capital Renewal

Renewals are works of a capital nature that are replacing an existing asset like for like, or like for modern, equivalent.

### Approved Budget



### Budget Updates

The proposed Renewals budget has increased by \$1.091m from an approved budget of \$68.780m to a proposed Quarter 3 budget of \$69.871m due to a \$1m grant from Special Local Roads (LGA) and an increase in the renewal component of the Project Delivery Management cost of \$0.091m, with a corresponding reduction in the New/Upgrade component.

There have been reallocations of Project Delivery Management costs of \$1.557m to asset classes based on Q3 outputs.

### Key Achievements

During the quarter, 19 renewal projects reached practical completion, including Traffic Signal renewals at West Terrace/Sturt Street and Currie Street/Gray Street intersections, Traffic Signal controller and lantern renewal programs, the Adelaide Central Market Car Park Bondek renewal, Glen Osmond Road Lighting renewals (Northern section), Rymill Park Kiosk renewal (developer works with CoA contribution) and several road renewals.

Quarter 3 also saw the commencement of several renewal initiatives, notably Traffic Signal at Hutt Street/Flinders Street and Pulteney Street/Flinders Street intersections, Footpath and lighting renewal Bonython Park/Tulya Wardli (Park 27) west of Victoria Bridge, pergola renewals in Peppermint Park (Park 18) and Veale Park (Park 21) along with additional road renewals.

Several projects progressed to contract execution, including Victoria Square flagpole renewals, Strangways Terrace – roundabout reconstruction and road reseal, and pavement rehabilitation works on Beaumont Road South.

In addition, a number of projects commenced tendering in Quarter 3, with contract awards anticipated in Quarter 4, such as the Torrens Weir gate refurbishment, Wyatt St UPark fire monitoring system, Adelaide Central Market – Level 2 sprinkler renewal, Adelaide Central Market Escalator shaft compartmentalisation, various road renewals such as Barnard Street, West Terrace and Flinders Street and asphalt footpath renewals such as King William Road, Rymill Park, Pennington Terrace and Victoria Square.

## 2025/26 Renewal Budget by Category

\$'000	Q2 Budget			Proposed Q3			Variance	
	Project	Overhead	Total	Project	Overhead	Total		
Buildings	14,138	1,055	15,194	14,563	1,093	15,656	(462)	▲
Lighting & Electrical	4,106	327	4,434	4,249	325	4,574	(140)	▲
Park Lands & Open Space	1,561	107	1,668	1,551	161	1,713	(45)	▲
Plant, Fleet & Equipment*	4,120	-	4,120	4,569	1	4,570	(451)	▲
Transport**	28,673	1,750	30,423	27,945	2,443	30,389	35	▼
Urban Elements	4,558	367	4,925	4,539	396	4,935	(10)	▲
Water Infrastructure	5,159	309	5,468	5,899	570	6,469	(1,001)	▲
Delivery Resources	6,464	(3,916)	2,548	6,555	(4,989)	1,566	982	▼
<b>TOTAL</b>	<b>68,780</b>	<b>-</b>	<b>68,780</b>	<b>69,871</b>	<b>-</b>	<b>69,871</b>	<b>(1,091)</b>	<b>▲</b>

## 2025/26 Renewal Projects by Category and Project Phase

Categories	Total Projects	Design Only	Plan / Design	Build / Construct	On Hold	Practical Completion
Buildings	55	16	8	16	-	15
Lighting & Electrical	40	17	1	18	-	4
Park Lands & Open Space	13	4	1	5	1	2
Plant, Fleet & Equipment*	17	1	3	10	-	3
Transport**	109	36	10	29	1	33
Urban Elements	46	11	4	23	-	8
Water Infrastructure	10	3	1	6	-	-
<b>TOTAL</b>	<b>290</b>	<b>88</b>	<b>28</b>	<b>107</b>	<b>2</b>	<b>65</b>

\*includes IT

\*\* includes bridges, roads, footpaths, kerb and water table, and traffic signal

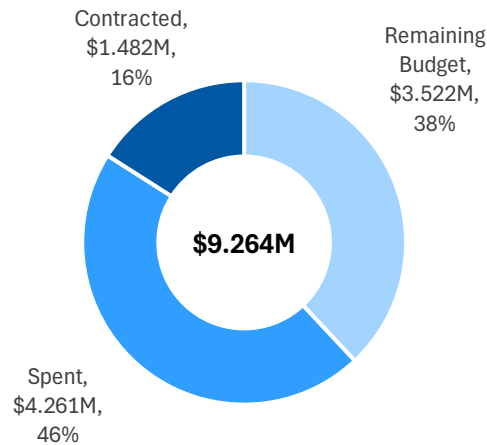
### Notes:

- Some projects have been broken down into sub-projects, so total appears different.
- The variance between adopted and proposed budget is in large part been driven by the amalgamation of individual asset renewals into multi-asset projects which are reported under the main renewed asset class.
- Total Project count: mixed funded projects are only counted once in the total project count.

## Strategic

Strategic Projects are generally 'one off' or short-lived activities that have been prioritised to be delivered within a specific timeframe to meet strategic outcomes, often as a result of Council decisions and/or partnerships.

### Approved Budget



### Budget Updates

Quarter 3 has seen the strategic program budget increase by \$1.484m from \$9.264m to \$10.748m following the inclusion of new and emerging priorities, including City Library – Rundle Place (\$0.556m), Rundle Mall 50<sup>th</sup> Anniversary (\$0.250m), Park 27 A John E Brown Park stockpile and site remediation (\$0.135m), Workforce Management Phase 3 – Time Off (\$0.026m) and Traffic Monitoring on Lohrman & George Streets (\$0.015m). Additionally, several existing projects requested increases to funding as costs were further refined and planned deliverables were confirmed. A portion of these increases were redirected from other strategic projects or savings identified in operational budgets.

### Key Achievements

At quarter end, the Strategic Project program was 62% committed or spent, with project procurement and delivery continuing to track upwards.

The number of proposed strategic projects increased to 56, with the following projects achieving practical completion during Quarter 3; Social Planning Homelessness and Adelaide Zero Project Resourcing, Clipper Ship and Australia Day Sponsorship,

External grant funding opportunities continue to provide budget support for the delivery of several projects, in turn offsetting CoA contributions.

## 2025/26 Strategic Projects

Project	Plan Deliver by	Expenditure (\$'000)			
		Q2 Budget	Proposed	Variance	
<b>City Community</b>					
<b>City Culture</b>					
Australia Day Partnership - Australia Day Council of South Australia	● Complete	100	100	-	▶
Bilingual Community Liaison Officer	● Jun-26	93	93	-	▶
Community Sports Building Redevelopment (Park 21 West)	● Jun-26	450	450	-	▶
City Activation	● Jun-26	300	300	-	▶
Future Libraries Business Case	● Oct-26	75	105	(30)	▲
Positive Ageing Program – Pilot	● Jun-26	50	50	-	▶
Social Work in Libraries Evaluation Framework**	● Nov-26	13	13	-	▶
DHS Grant for Volunteers Connectors Program**	● Jun-26	25	25	-	▶
Library Community Cohesion Programs**	● Jun-26	9	9	-	▶
City Library - Rundle Place	● Jun-26		556	(556)	▲
<b>Customer and Marketing</b>					
City of Adelaide Website Redevelopment	● Jun-26	100	100	-	▶
<b>Regulatory Services</b>					
On-Street Parking Compliance Technology and Customer Analytics Reform	● Jun-25	152	152	-	▶
<b>City Infrastructure</b>					
<b>Infrastructure</b>					
Asset Condition Audit	● Jun-26	1,000	1,000	-	▶
Gawler Place Ram Raid Bollard^	● Jul-26	10	10	-	▶
Market Expansion Technical Services and Site Management	Cancelled	80	-	80	▼
Resilient Flood Planning*	▲ Apr-26	1,100	1,100	-	▶
School Safety Review	● Complete	11	(7)	18	▼
Traffic Monitoring on Lohrman Street and George Street	● Jun-26		15	(15)	▲
Transport Strategy	● Complete		(21)	21	▼
<b>Strategic Property &amp; Commercial</b>					
88 O'Connell Project Delivery	● Complete	194	194	-	▶
Parking Coordinator – On-Street Paid Parking Control Changes	● Jun-26	128	128	-	▶
Review of Property Management	● Complete	50	-	50	▼
Strategic Property Investigation	● Jun-26	200	200	-	▶
Commercial Parking Internal Audit - System Consolidation	● Jun-26	450	450	-	▶
<b>City Shaping</b>					
<b>Park Lands, Policy &amp; Sustainability</b>					
Adaptive Re-use Housing Initiative Program (ARCHI)*	● Jun-26	606	606	-	▶
Annual Cultural Burn in the Park Lands	● Complete	25	25	-	▶
City Plan Digital Tool (City of Adelaide Digital Explore - CoADE)	● Jun-26	101	67	34	▼
Planning and Design Code Amendment Program	● Jun-26	100	80	20	▼
Implementation of the Disability Access and Inclusion Plan 2024-2028	● Jun-26	130	130	-	▶
Implementation of the City of Adelaide Housing Strategy – Vacancy	● Jun-26	200	194	6	▼
Master Plan for Helen Mayo Park**	▲ Jun-26	250	250	-	▶
National Heritage Management Plan Implementation	● Jun-26	139	139	-	▶
NHMP First Nations Heritage*	● Jun-26	207	207	-	▶
Key Biodiversity Area Management Plan for G S Kingston Park / Wirrarrinithi	● Jun-26	75	65	10	▼
Social Planning Homelessness and Adelaide Zero Project - Partnership	● Complete	215	215	-	▶
Tentative List Submission for the World Heritage Bid for Adelaide and its Rural Settlement Landscape	● Jun-26	178	258	(80)	▲
Tree Martin Management - 2026 Migratory Season	● Jun-26	150	300	(150)	▲
COP 31	● Apr-26	123	123	-	▶
<b>City Operations</b>					
Park 27A - John E Brown - Stockpile removal and Site remediation	● Jun-26		135	(135)	▲
<b>Corporate Services</b>					
<b>Governance &amp; Strategy</b>					
Election 2026	● Jun-26	275	752	(477)	▲
Resident Survey Analysis 2025	● Jun-26	20	20	-	▶
Supplementary Election 2025	● Complete	102	102	-	▶
<b>Information Management</b>					
Cyber Security Enhancement	● Mar-26	110	110	-	▶
Clipper Ship	● Complete	30	30	-	▶
<b>People</b>					
Aboriginal Employment and Inclusion Coordinator	▲ Jun-26	34	34	-	▶
Talent Attraction and Retention	● Jun-26	121	121	-	▶
Workforce Management Phase 3 - Time Off	● Jun-26		26	(26)	▲

Project	Plan Deliver by	Expenditure (\$'000)			
		Q2 Budget	Proposed	Variance	
<b>ACMA</b>					
Adelaide Central Market Expansion Operational Preparedness	● Jun-26	859	859	-	▶
ACMA Traders Sustainability Program Stage 2**	● Jun-26	50	50	-	▶
Market Expansion Technical Services and Site Management	● Dec-26		80	(80)	▲
<b>AEDA</b>					
Rundle Mall Live Music Program	● Jun-26	100	100	-	▶
Tourism and Business attraction	● Jun-26	150	150	-	▶
Partner Marketing – Winter Focus	▲ On Hold	75	-	75	▼
City Brand Development	● Apr-26	100	100	-	▶
Investment Attraction Program	● Jun-26	100	100	-	▶
Black Friday	● Complete	50	50	-	▶
Rundle Mall 50th Anniversary**	● Jun-26		250	(250)	▲
<b>TOTAL</b>	<b>56 projects</b>	<b>9,264</b>	<b>10,748</b>	<b>(1,484)</b>	

\*partially grant funded

\*\*fully grant funded

^income generating

# Budget

## Summary

### March Year to Date (YTD)

The operating position as at the end of Quarter 3 2025/26 is an operating surplus of \$20.684m, which is \$11.299m favourable to the adopted budget of \$9.385m for the period. The variance is driven by:

- Revenue \$2.865m favourable to budget and includes the following key movements:
  - Additional rates revenue of \$0.792m mainly from interest and penalties applied to overdue rates balances
  - Additional fees and charges of \$2.247m which includes positive movements in parking \$2.025m, expiations, late payments and recoveries \$0.233m, city events \$0.203m and Adelaide Town Hall fees and charges \$0.301m, Strategic Property Management \$0.130m, Temporary Parking Controls \$0.135m and Rundle Mall concessions \$0.104m offset by Golf (\$0.621m) and City Works Permits (\$0.402m).
  - Grants, subsidies and contributions are (\$1.160m) unfavourable due to the Financial Assistance Grants (\$0.541m), where 50% of the annual contribution was received in the 2024/25, timing of recognition for Library Materials Grant (\$0.277m) and Helen Mayo Master Plan (\$0.188m).
  - Additional other income of \$0.986m due to reimbursements from private works \$0.430m, insurance claims \$0.343m, interest received \$0.138m and other reimbursements \$0.125m offset by unfavourable commissions and other revenue (\$0.050m).
- Expenditure \$8.434m favourable to budget and includes the following key movements:
  - Employee costs \$5.500m favourable partially offset by temporary labour backfill of (\$4.156m)
  - Materials, Contracts and Other Expenses is \$2.254m favourable mainly due to variances in strategic projects of \$1.954m (key variances include Asset Condition Audit \$0.274m, Resilient Flood Mapping \$0.251m, Market Expansion \$0.221m, Helen Mayo Park Master Plan \$0.188m, Election 2026 \$0.115m, Cyber Security Enhancement \$0.110m, NHMP First Nations Heritage \$0.103m and Strategic Property Investigations \$0.100m), advertising \$1.723m, professional services \$0.899m, Business Systems Roadmap \$0.505m, consumables \$0.398m and Free City Connector \$0.169m.
  - Sponsorships, Contributions and Donations are \$0.250m favourable and include timing of Event and Festivals Sponsorships \$0.156m in AEDA
  - Depreciation is \$0.469m favourable, due to the timing of capital delivery and revaluations, as well as the remeasurement of lease liabilities, offset by an increase in finance costs of (\$0.039m).

The year-to-date Capital Expenditure as at 31 March 2026 is \$54.398m, which is \$3.196m above the approved budget of \$51.193m for the period.

Council had a cash surplus of \$10.091m as at 31 March 2026.

### Quarter 3 2025/26 Projected Operating Position

The proposed Quarter 3 forecast is an operating surplus of \$8.541m which remains consistent with the adopted budget. The following adjustments are incorporated into Quarter 3:

- Total estimated **operating revenue** is forecast to be \$255.864m which is \$2.582m higher than the Q2 budget of \$253.282m. This is mainly due to external funding received through the Special Local Roads Program of \$1.000m for Jeffcott Street, additional commercial parking revenue of \$0.725m, expiations, late payments and recoveries income of \$0.300, Adelaide Town Hall of \$0.333m, Strategic Projects of \$0.250m offset by other minor movements of (\$0.026m).
- Total estimated **operating expenditure** (including depreciation) is forecast to be \$247.323m, which is \$2.582m higher than the Q2 budget of \$244.741m. This is due to additional funding for Strategic Projects \$1.469m, and permanent increases to the budget of \$1.113m including an increase in FTE and casual labour \$0.381m, Commercial Parking external costs \$0.355m and Adelaide Town Hall external costs \$0.320m associated with an increase in revenue and other movements of \$0.057m.

- The **Capital Program** is proposed to decrease by \$8.389m from \$120.663m to \$112.274m as a result of the reduction to new and upgraded projects of (\$12.876m) through retiming of 13 projects, the addition of nine new projects of \$2.935m, New grant funded projects of \$0.683m, savings of \$0.150m across various projects released to fund Integrated Transport Strategy projects and accrued interest of \$0.019m from externally funded projects. The renewal program is proposed to increase by \$1.091m due to the addition of one new project, and a reallocation of Project Delivery Management costs of (\$0.091m) from new and upgraded projects.
- **Borrowings** are forecast to decrease by \$4.849m from \$50.677m to \$45.828m. This is largely due to the continuation of capital projects into 2026/27.

### Operating Position (Financial Performance)

(\$000's)	YTD Actual	YTD Budget	Variance	Q2 Budget	Proposed Q3	Variance
Rates Revenue	116,948	116,156	792	154,908	154,908	-
Fees and Charges	71,264	69,017	2,247	91,458	92,755	1,297
Grants, Subsidies and Contributions	1,206	2,366	(1,160)	5,640	6,892	1,252
Other Income	1,890	904	986	1,276	1,309	33
<b>Total Revenue</b>	<b>191,308</b>	<b>188,443</b>	<b>2,865</b>	<b>253,282</b>	<b>255,864</b>	<b>2,582</b>
Employee Costs	60,282	65,782	5,500	90,868	91,249	(381)
Materials, Contracts and Other Expenses	58,438	60,692	2,254	82,344	84,795	(2,451)
Sponsorships, Contributions and Donations	5,121	5,371	250	6,362	6,112	250
Depreciation, Amortisation and Impairment	44,921	45,390	469	62,751	62,751	-
Finance Costs - ROU Assets	1,862	1,823	(39)	2,416	2,416	-
<b>Total Expenses</b>	<b>170,624</b>	<b>179,058</b>	<b>8,434</b>	<b>244,741</b>	<b>247,323</b>	<b>(2,582)</b>
<b>Operating Surplus / Deficit</b>	<b>20,684</b>	<b>9,385</b>	<b>11,299</b>	<b>8,541</b>	<b>8,541</b>	<b>-</b>

### Capital Program

	YTD Actual	YTD Budget	Variance	Q2 Budget	Proposed Q3	Variance
New and Upgrades Projects	16,171	20,831	4,660	51,883	42,403	9,480
Renewal / Replacement of Assets	38,218	30,362	(7,856)	68,780	69,871	(1,091)
<b>Total Capital Program Expenditure</b>	<b>54,389</b>	<b>51,193</b>	<b>(3,196)</b>	<b>120,663</b>	<b>112,274</b>	<b>8,389</b>

## Operating Program – Adjustments

The following changes are permanent in nature and will impact the 2026/27 budget and Long Term Financial Plan:

\$000's	Budget	Proposed	Variance
<b>Adelaide Town Hall</b>			
Anticipated full year additional income	3,481	3,814	333
<b>Commercial Parking Income</b>			
Anticipated full year additional income	49,007	49,732	725
<b>Rates Exemption</b>			
Increase in rates exemptions in relation to the Aquatic Centre	(6,319)	(6,392)	(73)
<b>Rates Discretionary Rebates</b>			
Increase in Discretionary Rebates for the Aquatic Centre	(3,039)	(3,138)	(99)
<b>Rates Fines and Interest</b>			
Anticipated full year additional income	344	516	172
<b>Expiation, Late payments and recoveries</b>			
Anticipated full year additional income	14,222	14,522	300
<b>Event Income</b>			
Anticipated full year additional income	714	790	76
<b>Parklet Income</b>			
Anticipated full year reduction in income	53	28	(25)
<b>E-Scooter Income</b>			
Anticipated full year reduction in income	296	246	(50)
<b>Outdoor Dining Income</b>			
Anticipated full year additional income	542	574	32
<b>Special Local Roads Program Funding</b>			
Recognition of grant received from Special Local Roads Program for Jeffcott Street	-	1,000	1,000
<b>Employee costs</b>			
Increase in FTE and casual labour associated with the increase in Expiation and Commercial Parking Income	(90,868)	(91,249)	(381)
<b>Business Growth and Investment</b>			
Reallocation of consultant fees to partially fund an increase in FTE	(232)	(168)	64
<b>Security Costs</b>			
Increase in funding following contract negotiations	(2,400)	(2,488)	(88)
<b>Winter Weekends</b>			
Recognition of the cost to deliver the program, transferred from AEDA		(75)	(75)
<b>Adelaide Town Hall Expenditure</b>			
Increase in funding associated with the additional income	(2,884)	(3,204)	(320)
<b>Commercial Parking Expenditure</b>			
Increase in funding associated with the additional income	(10,312)	(10,667)	(355)
<b>Minor Items</b>			
Small changes trivial in nature	-	(1)	(1)
<b>Total Proposed Permanent Adjustments</b>			<b>1,235</b>

The following changes are temporary in nature and will impact the 2025/26 budget only:

\$000's	Budget	Proposed	Variance
<b>Election 2026</b>			
Increase in funding	(275)	(752)	(477)
<b>City Library</b>			
New strategic project	-	(556)	(556)
<b>Future Libraries Business Case</b>			
Increase in funding	(75)	(105)	(30)
<b>City Plan Digital Tool</b>			
Savings identified	(101)	(67)	34
<b>Partner Marketing - Winter Focus</b>			
Program delivered by City Community within Operating Budget, savings released	(75)	-	75
<b>John E Brown contaminated soil removal</b>			
New strategic project	-	(135)	(135)
<b>Tree Martin Management - 2026 Migratory Season</b>			
Increase in funding	(150)	(300)	(150)
<b>Key Biodiversity Area Management Plans</b>			
Savings identified	(75)	(65)	10
<b>Housing Strategy Implementation</b>			
Savings identified	(200)	(194)	6
<b>Workforce Management Project</b>			
New strategic project		(26)	(26)
<b>Rundle Mall 50th Anniversary</b>			
Funding received to deliver program	-	250	250
<b>Rundle Mall 50th Anniversary</b>			
New strategic project	-	(250)	(250)
<b>Planning and Design Code Amendment Program Delivery</b>			
Savings identified	(100)	(80)	20
<b>World Heritage Bid for the Park Lands</b>			
Increase in funding	(178)	(258)	(80)
<b>Transport Strategy</b>			
Savings identified		21	21
<b>School Safety Review</b>			
Savings identified	(11)	7	18
<b>Review of Property Management</b>			
Project completed internally	(50)	-	50
<b>Traffic Monitoring on Lohrman Street and George Street</b>			
New strategic project	-	(15)	(15)
<b>Total Proposed Strategic Project Adjustments</b>			<b>(1,235)</b>
<b>Total Proposed Q3 Adjustments</b>			<b>-</b>

## Capital Program – Adjustments

\$000's	Budget	Proposed	Variance
<b>New and Upgrades</b>			
Works of a significant nature that are either introducing new assets or significantly upgrading existing assets. Usually by extending the footprint of an asset or increasing	51,883	42,403	9,480
<b>Renewals</b>			
Works of a capital nature that are replacing an existing asset like for like or like for modern equivalent.	68,780	69,871	(1,091)
<b>Total Adjustment</b>	<b>120,663</b>	<b>112,274</b>	<b>8,389</b>

# Financial Indicators

	Target	Adopted	Q1	Q2	Q3
<b>Operating Surplus Ratio</b> The ratio expresses the Operating Surplus as a percentage of Total Operating Revenue.	0%-20%	3.4%	3.4%	3.4%	3.3%
<b>Net Financial Liabilities</b> The ratio expresses the Financial Liabilities as a percentage of Operating Income.	Less than 80%	35%	36%	35%	34%
<b>Asset Renewal Funding Ratio</b> The ratio expresses the expenditure on Asset Renewals as a percentage of forecast required expenditure according to the Asset Management Plans.	90%-110%	93.5%	93.5%	94.7%	96.2%
<b>Asset Test Ratio</b> The ratio expresses Borrowings as a percentage of Saleable Property Assets.	Maximum 50%	15.9%	16.4%	16.0%	14.5%
<b>Interest Expense Ratio</b> Interest expense as a percentage of General Rates Revenue (less Landscape Levy).	Maximum 10%	1.5%	1.5%	1.5%	1.5%
<b>Leverage Test Ratio</b> The ratio expresses total Borrowings relative to General Rates Revenue (less the Landscape Levy).	Maximum 1.5 years	0.33 years	0.34 years	0.33 years	0.30 years
<b>Cash Flow From Operations Ratio</b> The ratio expresses Operating Income as a percentage of Operating Expenditure plus expenditure on Renewal/Replacement of assets.	Greater than 100%	102%	104%	102%	101%
<b>Borrowings</b> The ratio expresses Borrowings as a percentage of the Prudential Borrowing Limit (50% of Saleable Property Assets).	Within Prudential Limits	32%	33%	32%	29%
<b>Borrowings</b> The ratio expresses Borrowings (Gross of Future Fund) as a percentage of the Prudential Borrowing Limit (50% of Saleable Property Assets).	Within Prudential Limits	52%	53%	52%	49%

On track	Within range
At risk	May be within range but at risk of going outside of range
Off track	Outside of range

# Treasury Reporting

The tables below present the debt and cash investment information as required by Council’s Treasury Policy.

**Table 1** shows the borrowing facilities taken out by Council. Council had nil borrowings as at 31 March 2026:

Borrowings Facility*	Available	Interest Type	Interest Rate	Current Borrowings	Change since previous report \$'000	Maturity Date
LGFA CAD 555	\$70m	Variable	5.35%	-	-	15/06/2033

\* Note CAD facilities are flexible and allows Council to convert all or part of it into a fixes rate interest only loan for a maximum of 5 years.

**Table 2** shows cash invested by Council. Council had \$10.091m in cash investments at 31 March 2026:

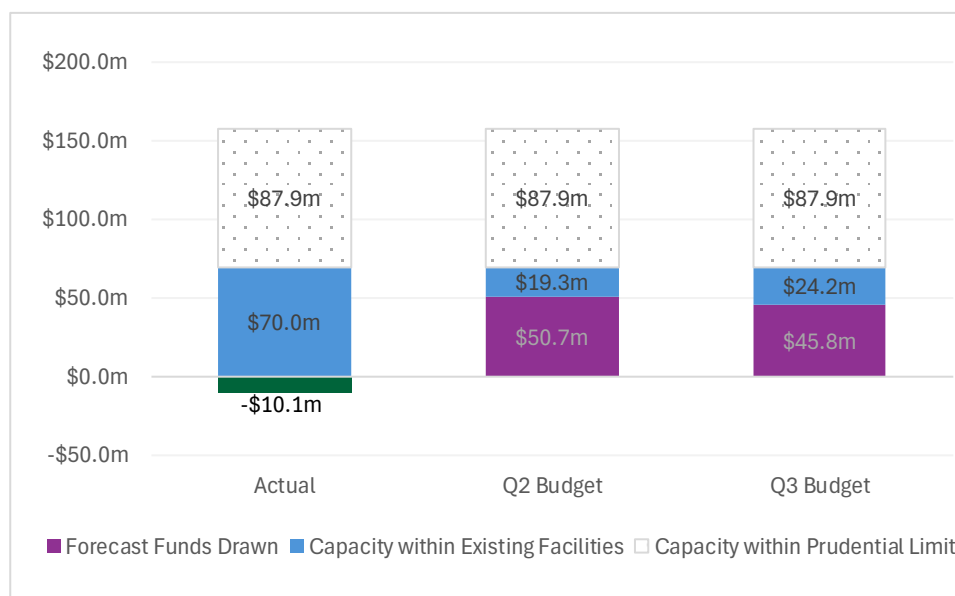
Cash & Cash Equivalents	Available	Interest Type	Interest Rate	Current Investments	Change since previous report \$'000	Maturity Date
LGFA General		Variable	4.40%	\$8.795m	\$1.509m	-
NAB		Variable	4.30%	\$0.687m	\$0.597m	-
CBA		Variable	4.10%	\$0.609m	\$0.019m	-

Total cash position without the Future Fund offset (\$32.286m) would otherwise be \$22.195m in borrowings.

**Table 3** provides the Prudential Limit Ratios as outlined in Council’s Treasury Policy:

Prudential Limit Ratio**	Comments	Limits	YTD Actual
Interest Expense Ratio	Annual interest expense relative to General Rates Revenue (less Landscape Levy).	Maximum 10%	0.01%
Leverage Test	Total borrowings relative to annual General Rates Revenue (Less Landscape Levy).	Max 1.5 years	0 years
Asset Test	The percentage of total borrowings to Council’s saleable property assets.	Maximum 50%	0%

**Borrowings:** showing current facilities against our prudential limit and forecasted position



# Glossary

## Budget

*25/26 Budget:* is the adopted budget for the 2025/26 financial year.

*Financial Indicators:* Measures used to assess Council's financial performance, to guide decision making on major projects, and ensure its continued financial sustainability.

*Reallocation:* Reallocation of funds from one source to another.

*Reclassification:* A change of a project categorisation to reflect the scope, size or funding source of a project (e.g. Renewal to Upgrade).

*Retimed:* Deliberate change of timing of a project into a future year based on an agreed decision.

*Subsidiaries:* Established by Council under Section 42 of the *Local Government Act 1999* (SA) that operate under independent boards or organisations that the City of Adelaide either operates or supports.

## Capital Works

*New and upgrade:* Works of a capital nature that are either introducing new assets or significantly upgrading existing assets. Usually by extending the footprint of an asset or increasing the level of service the asset provides.

*Renewal:* Works of a capital nature that are replacing an existing asset like for like or like for modern equivalent.

## Project Management Phases

*Commit/Concept:* A project plan is being finalised with scope, and greater understanding of budget timing and stakeholder management.

*Design:* Projects for which only the design phase will be undertaken in the current year, with construction occurring in another financial year.

*Design/Detail Planning:* The planning and design phase of a project, which includes activities such as project planning and technical design.

*Build/Construct (also Deliver):* The build and construction phase of a project, which includes activities such as tendering, and construction/creating an asset.

*Practical Completion:* The practical completion phase of a project where an area/asset is open and created in our asset system. Depreciation commences at this point.

*On Hold:* Project status indicating a decision of Executive or Council is required and cannot proceed until a decision is reached.

## Types of Projects

*Capital Project:* A long-term project to establish, develop, improve or renew a capital project.

*Strategic Project:* Delivers the Strategic Plan and are generally 'once off' that have been prioritised to be delivered in a specific timeframe. Strategic Project budgets are operational in nature (not capital) and are aligned to a relevant service.

# Appendix: Risk and Opportunities

## Risks and Opportunities

Council operations continue to be impacted by multiple external factors.

According to figures released by the Australian Bureau of Statistics at the end of Q3, from 2024 to 2025 the city had one of the highest residential population growth rates of any council in South Australia, at 3.2%. This growth underpins Council's aspiration for a growing City population, targeting 50,000 residents by 2036 and signals a degree of confidence for Government and private developers to potentially invest in housing developments in the CBD and North Adelaide.

Inflation remains a material strategic risk that could influence the delivery of the Business Plan and Budget. Elevated or volatile inflation affects several core costs drivers: materials, contracted services, utilities, and capital works.

Rising interest rates may increase operational and financing costs while reducing customer affordability and demand, impacting revenue, service uptake, and project delivery.

Geopolitical instability, including the Middle East conflict, alongside energy market volatility, rising inflation, and interest rate responses, is increasing the cost of doing business and may reduce customer visitation and spend.

Although not currently evident in our receivables performance, cost of living pressures represent an emerging strategic risk. Rising household expenses, particularly in housing, utilities, and essential goods, may reduce customers' capacity to meet payment obligations in a timely manner.

Leasing targets for the Market Expansion are impacted by fit-out costs and rental levels, further compounded by prospective tenants' uncertainty in committing to leases amid geopolitical instability and energy-related economic pressures.

As at 31 March 2026, CoA had been awarded \$4.6 million in grants to assist with the delivery of the capital and strategic programs. Council has submitted and is awaiting a decision on 11 grants to the value of \$5.4 million from state and federal grant schemes.

Finalisation of the State Government funding agreement is causing delays to the commencement of the Helen Mayo Park Master Plan process.

Delay to Main Streets projects, including lengthy delays to finalisation of Concept Design for Hutt Street and Detailed Design for Hindley Street are likely to result in both projects being delayed in excess of 12 months from the original program. Further, these delays may result in construction works on all five Main Streets projects converging to occur across the same financial years, with implications to budget, contractor resourcing availability and impacts to vehicle, pedestrian movements around the City and North Adelaide.

There is also a risk with timing on the Gouger Street upgrade and congestion within Market Square precinct during fit out period.

# Appendix: Financial Statements

Statement of Comprehensive Income \$'000s	Adopted Budget	Q1	Q2	Q3
<b>Income</b>				
Rates Revenue	154,908	154,908	154,908	154,908
Statutory Charges	17,809	18,507	18,854	19,111
User Charges	70,309	71,973	72,604	73,644
Grants, Subsidies and Contributions - Capital	409	409	886	1,887
Grants, Subsidies and Contributions - Operating	4,487	4,534	4,755	5,005
Investment Income	171	171	171	171
Reimbursements	181	374	374	374
Other Income	695	695	731	764
<b>TOTAL INCOME</b>	<b>248,969</b>	<b>251,571</b>	<b>253,282</b>	<b>255,864</b>
<b>Expenses</b>				
Employee Costs	90,792	90,694	90,868	91,249
Materials, Contracts and Other Expenses	84,413	87,113	88,707	90,908
Depreciation, Amortisation and Impairment	64,506	64,506	62,751	62,751
Finance Costs	717	717	2,416	2,416
<b>TOTAL EXPENSES</b>	<b>240,428</b>	<b>243,030</b>	<b>244,741</b>	<b>247,323</b>
<b>Operating Surplus (Deficit)</b>	<b>8,541</b>	<b>8,541</b>	<b>8,541</b>	<b>8,541</b>
Asset Disposal & Fair Value Adjustments	-	-	-	-
Amounts Received Specifically for New or Upgraded Assets	8,018	13,667	14,121	6,104
<b>Net Surplus / (Deficit)</b>	<b>16,559</b>	<b>22,208</b>	<b>22,662</b>	<b>14,645</b>
Changes in Revaluation Surplus – I,PP&E	-	-	-	60,642
<b>TOTAL OTHER COMPREHENSIVE INCOME</b>	<b>16,559</b>	<b>22,208</b>	<b>22,662</b>	<b>75,286</b>

Statement of Financial Position \$'000s	Adopted Budget	Q1	Q2	Q3
<b>ASSETS</b>				
<b>Current Assets</b>				
Cash and Cash Equivalents	800	800	800	800
Trade & Other Receivables	20,847	20,847	20,847	20,847
Inventories	741	741	741	741
Other Current Assets	-	-	-	-
<b>Total Current Assets</b>	<b>22,388</b>	<b>22,388</b>	<b>22,388</b>	<b>22,388</b>
<b>Non-Current Assets</b>				
Trade & Other Receivables	755	755	755	755
Equity Accounted Investments in Council Businesses	4,706	4,706	4,706	4,706
Investment Property	3,197	3,197	3,197	3,197
Infrastructure, Property, Plant and Equipment	2,134,740	2,142,735	2,142,049	2,194,302
Other Non-Current Assets	-	-	-	-
Non-Current Receivable	-	-	-	-
<b>Total Non-Current Assets</b>	<b>2,143,398</b>	<b>2,151,393</b>	<b>2,150,707</b>	<b>2,202,960</b>
<b>TOTAL ASSETS</b>	<b>2,165,786</b>	<b>2,173,781</b>	<b>2,173,095</b>	<b>2,225,348</b>
<b>LIABILITIES</b>				
<b>Current Liabilities</b>				
Trade and Other Payables	24,280	24,883	24,884	29,361
Provisions	17,381	17,381	17,381	17,381
Borrowings (Lease Liabilities)	5,264	5,264	5,264	5,264
<b>Total Current Liabilities</b>	<b>46,926</b>	<b>47,528</b>	<b>47,529</b>	<b>52,006</b>
<b>Non-Current Liabilities</b>				
Trades and Other Payables	15,732	15,732	15,732	15,732
Borrowings	50,074	51,818	50,677	45,828
Provisions	2,109	2,109	2,109	2,109
Borrowings (Lease Liabilities)	22,658	22,658	22,658	22,658
<b>Total Non-Current Liabilities</b>	<b>90,573</b>	<b>92,317</b>	<b>91,176</b>	<b>86,327</b>
<b>TOTAL LIABILITIES</b>	<b>137,499</b>	<b>139,845</b>	<b>138,705</b>	<b>138,333</b>
<b>Net Assets</b>	<b>2,028,287</b>	<b>2,033,936</b>	<b>2,034,390</b>	<b>2,087,014</b>
<b>EQUITY</b>				
Accumulated Surplus	824,521	830,170	830,624	822,607
Asset Revaluation Reserves	1,171,995	1,171,995	1,171,995	1,232,637
Future Reserve Fund	31,771	31,771	31,771	31,771
<b>TOTAL COUNCIL EQUITY</b>	<b>2,028,287</b>	<b>2,033,936</b>	<b>2,034,390</b>	<b>2,087,014</b>

<b>Statement of Changes in Equity</b>	<b>Adopted</b>	<b>Q1</b>	<b>Q2</b>	<b>Q3</b>
<b>\$'000s</b>	<b>Budget</b>			
Balance at the end of previous reporting period	2,011,728	2,011,728	2,011,728	2,011,728
a. Net Surplus / (Deficit) for Year	16,559	22,208	22,662	14,645
b. Other Comprehensive Income		-	-	60,642
Total Comprehensive Income	16,559	22,208	22,662	75,286
<b>Balance at the end of period</b>	<b>2,028,287</b>	<b>2,033,936</b>	<b>2,034,390</b>	<b>2,087,014</b>

<b>Statement of Cash flows</b>	<b>Adopted</b>	<b>Q1</b>	<b>Q2</b>	<b>Q3</b>
<b>\$'000s</b>	<b>Budget</b>			
<b>Cash Flows from Operating Activities</b>				
<b>Receipts</b>				
Rates - general & other	154,042	154,042	154,042	154,042
Fees & other charges	17,815	18,513	18,860	19,617
User charges	70,470	72,133	72,764	74,304
Investment receipts	171	171	171	171
Grants utilised for operating purposes	4,487	4,534	4,755	5,005
Reimbursements	181	374	374	374
Other revenues	695	695	731	764
<b>Payments</b>				
Employee costs	(90,225)	(90,127)	(90,301)	(90,682)
Materials, contracts & other expenses	(81,676)	(84,376)	(87,669)	(90,869)
Finance Payments	(2,913)	(2,913)	(2,913)	(2,913)
<b>Net Cash provided by (or used in) Operating Activities</b>	<b>73,047</b>	<b>73,047</b>	<b>70,815</b>	<b>69,814</b>

<b>Cash Flows from Investing Activities</b>				
<b>Receipts</b>				
Amounts Received Specifically for New/Upgraded Assets	8,018	7,350	7,805	4,265
Grants utilised for capital purposes	-	-	477	1,478
Proceeds from Surplus Assets	18,500	18,500	18,500	18,500
Sale of Replaced Assets	500	500	500	500
<b>Payments</b>				
Expenditure on Renewal/Replacement of Assets	(67,937)	(67,937)	(68,780)	(69,871)
Expenditure on New/Upgraded Assets	(46,041)	(54,036)	(51,563)	(42,083)
Capital Contributed to Equity Accounted Council Businesses	(320)	(320)	(320)	(320)
<b>Net Cash provided by (or used in) Investing Activities</b>	<b>(87,280)</b>	<b>(95,943)</b>	<b>(93,381)</b>	<b>(87,531)</b>

<b>Cash Flows from Financing Activities</b>				
<b>Receipts</b>				
Proceeds from Borrowings	19,335	27,998	26,857	22,008
<b>Payments</b>				
Repayment from Borrowings	-	-	-	-
Repayment of Lease Liabilities	(5,102)	(5,102)	(4,291)	(4,291)
<b>Net Cash provided by (or used in) Financing Activities</b>	<b>14,233</b>	<b>22,896</b>	<b>22,566</b>	<b>17,717</b>

<b>Net Increase (Decrease) in Cash Held</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
plus: Cash and Cash Equivalents at beginning of period	800	800	800	800
<b>Cash &amp; Cash Equivalents at end of period</b>	<b>800</b>	<b>800</b>	<b>800</b>	<b>800</b>

<b>Uniform Presentation of Finances</b>	<b>Adopted</b>	<b>Q1</b>	<b>Q2</b>	<b>Q3</b>
<b>\$'000s</b>	<b>Budget</b>			
<b>Income</b>				
Rates Revenue	154,908	154,908	154,908	154,908
Statutory Charges	17,809	18,507	18,854	19,111
User Charges	70,309	71,973	72,604	73,644
Grants, Subsidies and Contributions - Capital	409	409	886	1,887
Grants, Subsidies and Contributions - Operating	4,487	4,534	4,755	5,005
Investment Income	171	171	171	171
Reimbursements	181	374	374	374
Other Income	695	695	731	764
<b>TOTAL INCOME</b>	<b>248,969</b>	<b>251,571</b>	<b>253,282</b>	<b>255,864</b>
<b>Expenses</b>				
Employee Costs	90,792	90,694	90,868	91,249
Materials, Contracts and Other Expenses	84,413	87,113	88,707	90,908
Depreciation, Amortisation and Impairment	64,506	64,506	62,751	62,751
Finance Costs	717	717	2,416	2,416
<b>TOTAL EXPENSES</b>	<b>240,428</b>	<b>243,030</b>	<b>244,741</b>	<b>247,323</b>
<b>Operating Surplus / (Deficit)</b>	<b>8,541</b>	<b>8,541</b>	<b>8,541</b>	<b>8,541</b>
Net Timing adjustment for General Purpose Grant Funding	-	-	-	-
Less Grants, subsidies and contributions - Capital	(409)	(409)	(886)	(1,887)
Add Roads to Recovery funding	409	409	409	409
<b>Adjusted Operating Surplus / (Deficit)</b>	<b>8,541</b>	<b>8,541</b>	<b>8,064</b>	<b>7,063</b>
<b>Net Outlays on Existing Assets</b>				
Capital Expenditure on Renewal and Replacement of Existing	(67,937)	(67,937)	(68,780)	(69,871)
Finance lease payments for right of use assets on existing assets	(5,102)	(5,102)	(4,291)	(4,291)
add back Depreciation, Amortisation and Impairment	64,506	64,506	62,751	62,751
Grants, Subsidies and Contributions - Capital Renewal	-	-	477	1,478
Proceeds from Sale of Replaced Assets	500	500	500	500
<b>Net Outlays on Existing Assets</b>	<b>(8,033)</b>	<b>(8,033)</b>	<b>(9,343)</b>	<b>(9,433)</b>
<b>Net Outlays on New and Upgraded Assets</b>				
Capital Expenditure on New and Upgraded Assets	(46,361)	(54,356)	(51,883)	(42,403)
Amounts received specifically for New and Upgraded Assets	8,018	7,350	7,805	4,265
Grants, Subsidies and Contributions - Capital New/Upgrade	-	-	-	-
Proceeds from Sale of Surplus Assets	18,500	18,500	18,500	18,500
<b>New Outlays on New and Upgraded Assets</b>	<b>(19,843)</b>	<b>(28,506)</b>	<b>(25,578)</b>	<b>(19,638)</b>
<b>Net Lending / (Borrowing) for Financial Year</b>	<b>(19,335)</b>	<b>(27,998)</b>	<b>(26,857)</b>	<b>(22,008)</b>

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